

AGRANA Beteiligungs-AG **Austrian Conference 2016 | London**

Berenberg Bank

29 September 2016



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(FINANCIAL) HIGHLIGHTS Q1 (AND H1) 2016/17

INTRODUCTION & BUSINESS OVERVIEW





H1 2016/17 OVERVIEW

- Significant improvement in operating profit (EBIT)
- Revenue: € 1,320.3 m (H1 prior year: € 1,263.5 m)
- EBIT: € 90.4 m (H1 prior year: € 68.7 m)
- EBIT margin: 6.8% (Q1 prior year: 5.4%)
- Improvement in the Group's EBIT is primarily attributable to the recovery in the Sugar segment and the growth in the Fruit segment
- Result in the Starch segment exceeded the high level seen in the prior year despite the drop in ethanol prices





53
Production sites







Leading

SUGAR

SUPPLIER in Central, Eastern & Southeastern Europe



Major manufacturer of customised

STARCH PRODUCTS

PRODUCTS in Europe



World market leader in the production of

FRUIT

PREPARATIONS and largest manufacturer of FRUIT JUICE CONCENTRATES in Europe















Sugar is sold

- to consumers via the food trade and
- to manufacturers: e.g. soft drinks industry, confectionery industry, fermentation industry, other food and beverage industries
- AGRANA produces starch and special starch products
- Starch is a complex carbohydrate which is insoluble in water. Starch is used in food processing e.g. as thickener and for technical purposes e.g. in the paper manufacturing process
- Bioethanol is part of our starch business

- Fruit juice concentrates customers are fruit juice and beverage bottlers and fillers
- Fruit preparations are special customized products for
 - the dairy industry,
 - the baked products industry,
 - the ice-cream industry.

STRATEGIC POSITIONING B2B

WE ALL CONSUME AGRANA (PRODUCTS)

At the beginning there is always agriculture...







AGRANA refines agrarian raw materials...



AGRANA supplies the Big Names...



confectionery, beverage, fermentation industries, food retailers; paper, textile, pharmaceutical industries; feed industry; dairy, ice-cream, bakery industries and many more



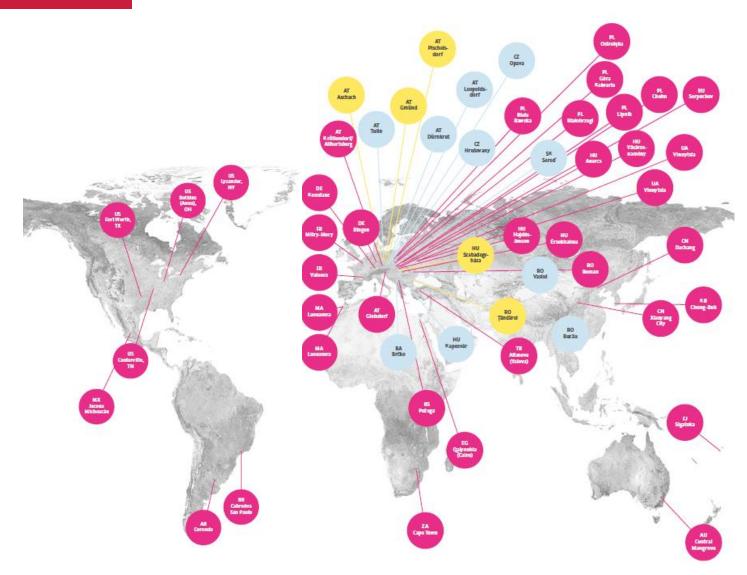


We all consume AGRANA every day without noticing it...



53 PRODUCTION SITES WORLDWIDE

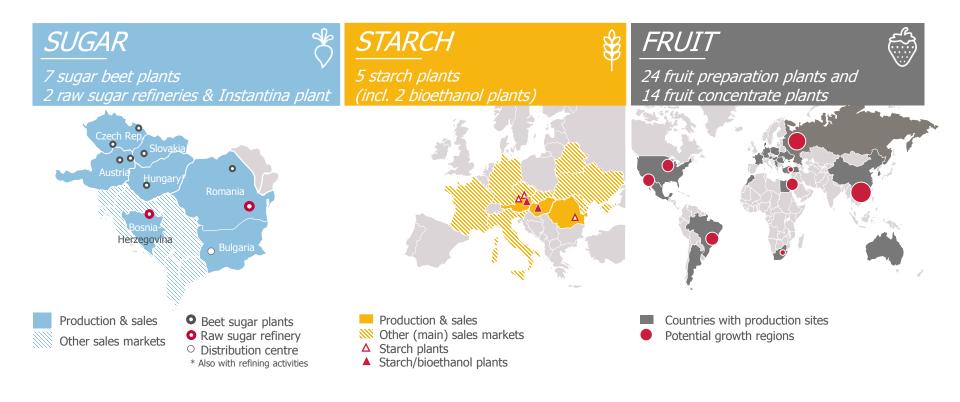
INT. PRODUCTION MEETS INT. CUSTOMERS





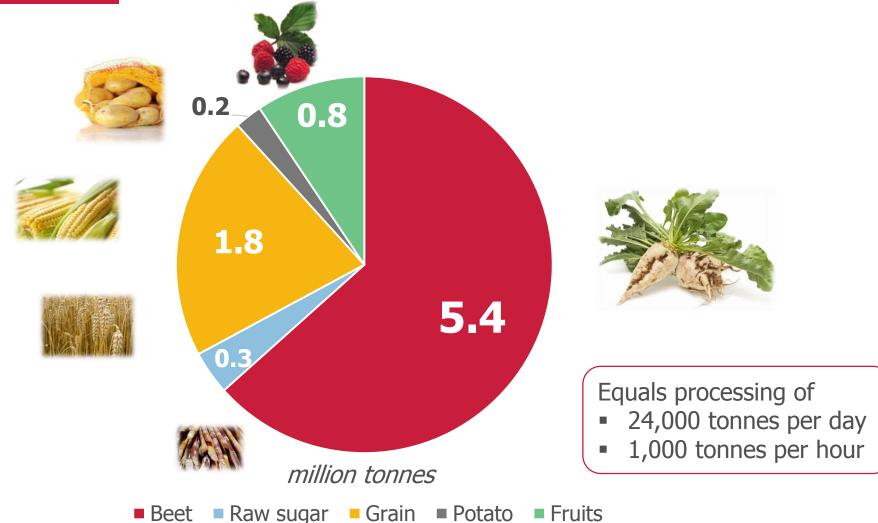
53 PRODUCTION SITES WORLDWIDE

SEGMENTATION BY SEGMENT





AGRANA IS PROCESSING 8.5 MILLION TONNES OF RAW MATERIALS



Including 50% of the JVs HUNGRANA and STUDEN



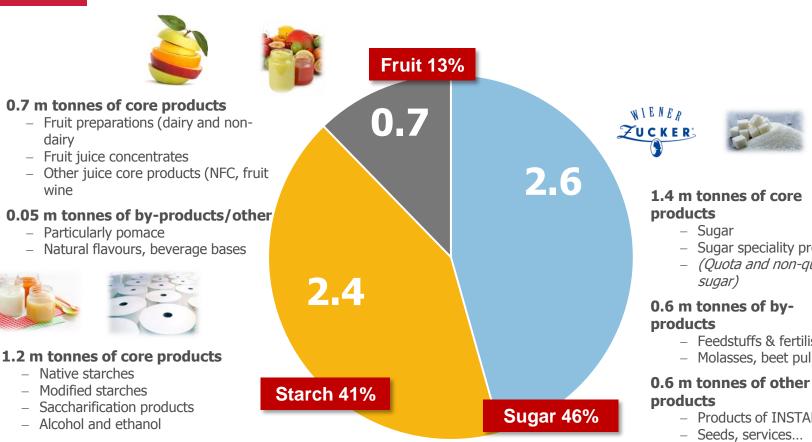
dairy

wine

Fruit juice concentrates

Particularly pomace

AGRANA IS SELLING 5.7 MILLION TONNES OF HIGH-QUALITY PRODUCTS



million tonnes

■ Sugar ■ Starch ■ Fruit

0.7 m tonnes of by-products

Saccharification products

- Feedstuffs & fertilisers
- Proteins (incl. DDGS / ActiProt©)
- Corn germ / mash

Native starches

Modified starches

Alcohol and ethanol

0.5 m tonnes of other products

- Soy
- Dried beet pulp

Including 50% of the JVs HUNGRANA and STUDEN

Sugar

sugar)

Sugar speciality products

Quota and non-quota

Feedstuffs & fertilisers

Molasses, beet pulp...

Products of INSTANTINA

Seeds, services...



GROWTH BY STRATEGY

Customer- and marketoriented growth in CEE and Southeastern Europe

Organic growth, and adding value by tailor-made products

Customer- and market-oriented global growth



Synergies

Use synergies between business segments to position the Group optimally for the increasingly volatile operating environment in the segments

Investor and customer value from

Balance of risk

Exchange of know-how

Cost savings through synergies

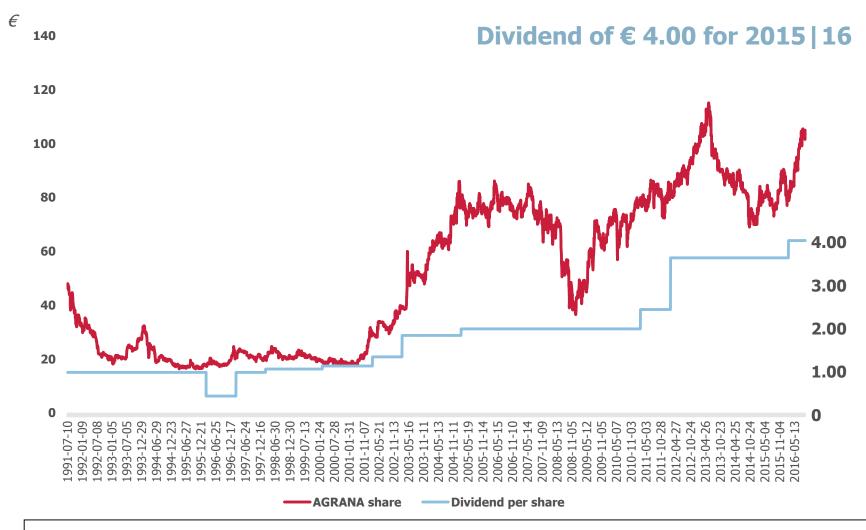
Capital market

A long-term asset for shareholders



STEADY DIVIDEND POLICY

1991-2016: 25 YEARS LISTED

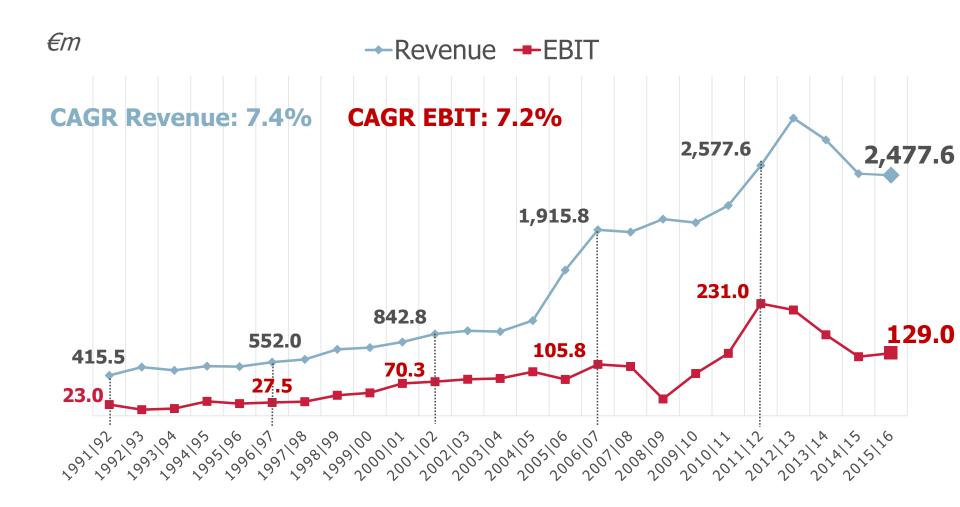


Performance (10 July 1991 – 27 Sept. 2016): AGRANA +123.5% (last: € 103.95)

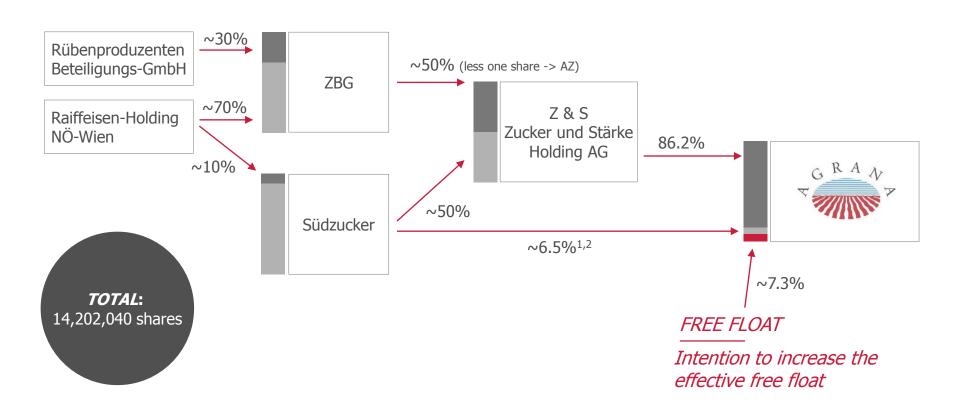


1991 - 2016: 25 YEARS LISTED AT THE VIENNA STOCK EXCHANGE

SOLID ECONOMIC GROWTH



"TRANSITION" SHAREHOLDER STRUCTURE



¹ directly held by Südzucker; 4.9% to be placed in the market

² on any shares within this stake of 4.9% that are not placed, Z&S holds a call option which can be exercised since 1 March 2015



Upstream value chain

- Introduction of a **sustainability assessment in beet- and potato production in Austria and CEE** based on the Farm Sustainability Assessment (FSA) of the Sustainable Agriculture Initiative (SAI)
 - Very encouraging results (Silver- & Gold level) in all countries confirm high status of sustainability of participants
- 2016|17 Introduction also in fruit segment

AGRANA-Production

- **ISO 50001-**certification of energy management systems in all CEE-plants (sugar, starch, juice) except for Romania (Energy-Audits)
- Installation of a treatment unit for biogas at the sugar plant Kaposvár | HU to feed biogas/biomethane into the local natural gas grid; with that, in the future the factory will operate largely autonomously in terms of its primary energy needs







Q1 2016/17 SEGMENT OVERVIEW

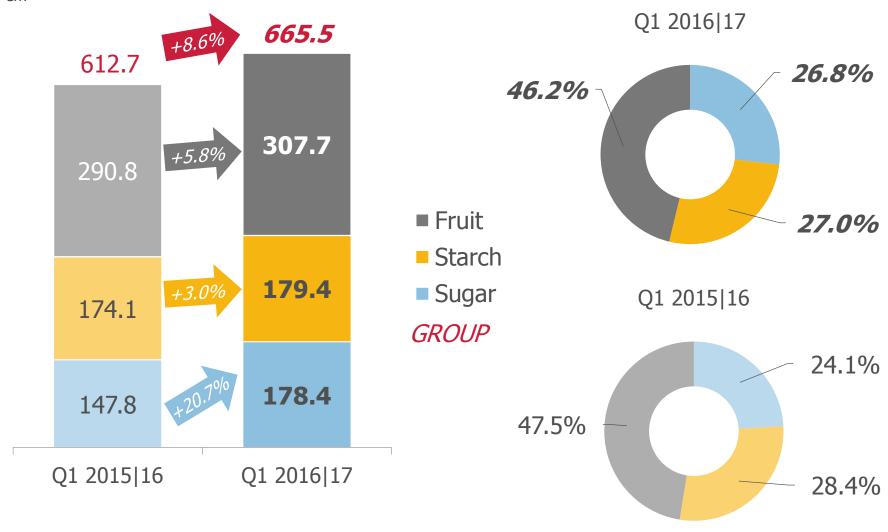




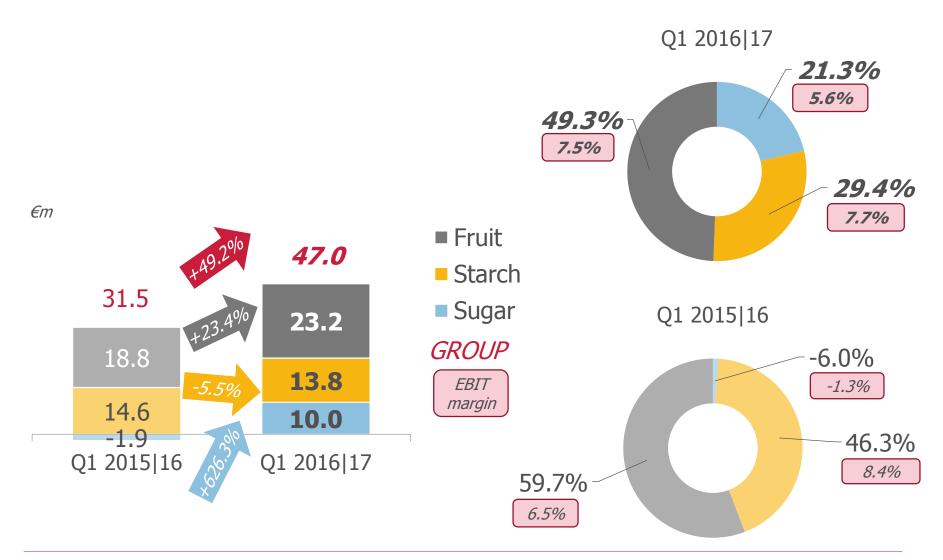
Q1 2016/17 VS PRIOR YEAR

REVENUE BY SEGMENT

€m



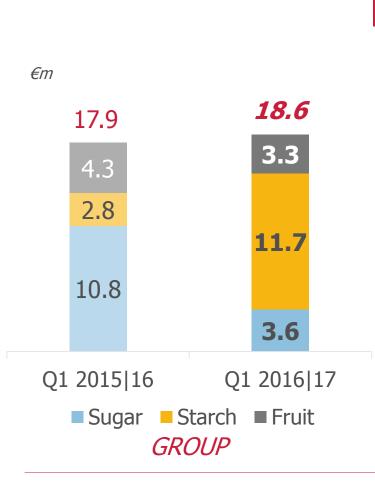






MOST IMPORTANT PROJECTS IN THE GROUP

INVESTMENT OVERVIEW



Q1 2016/17

SUGAR

- General overhaul of the high-bay warehouse in Tulln, Austria
- Renewal of the fresh water treatment plant in Tulln, Austria
- Construction of the pelleted dried beet bagging station in Leopoldsdorf, Austria

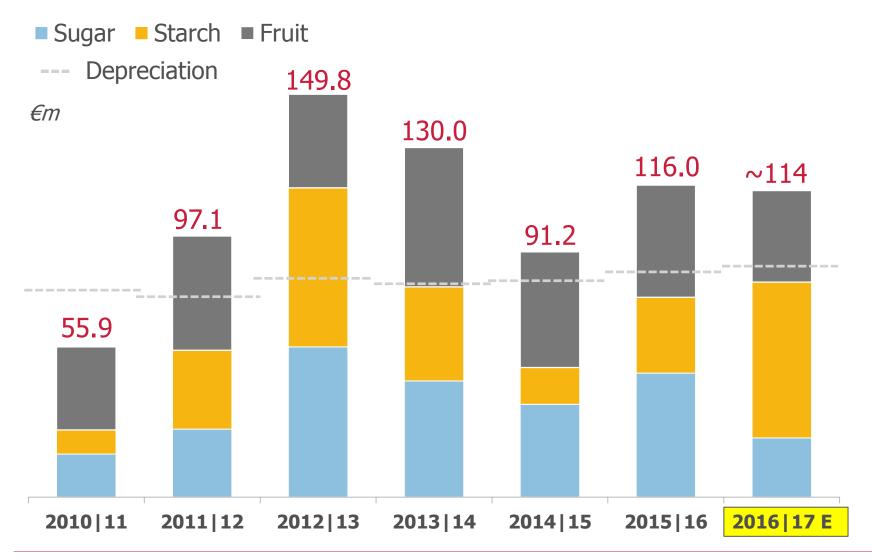
STARCH

- Replacement of the existing dry-derivatives reactor in Gmünd, Austria
- Plant expansion in Aschach, Austria, is the top investment priority in 2016|17

FRUIT

- Third production line in Lysander, New York, USA
- Material-flow improvements in the allergenic fruit preparations area at the site in Valence, France
- SAP rollout at AGRANA Fruit in Australia







SUGAR



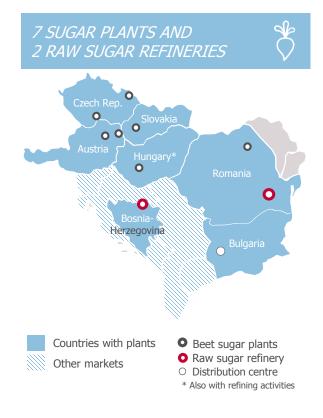


BENEFIT FROM THE STRONG MARKET POSITION IN CEE AND SEE

AGRANA SUGAR

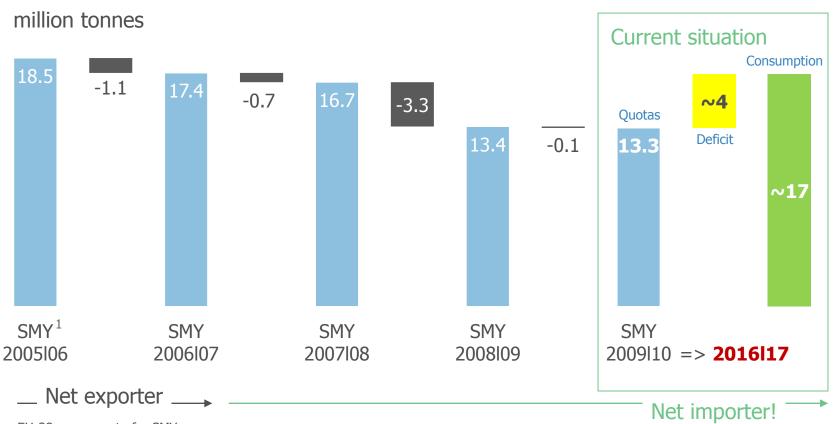
1,000 TONNES	EU- QUOTA	AGRANA SUGAR BEET QUOTA ⁽¹⁾	MARKET POSITION
Austria	351	351	#1
Hungary	105	105	#1
Czech Republic	372	94	#2
Slovakia	112	44	#2
Romania	105	24	n.a.
Total	1,045	618	
Refining activities in total (incl. Bosnia-H.)		368 ⁽²⁾	n.a.





END OF QUOTAS AS OF 30 SEPTEMBER 2017

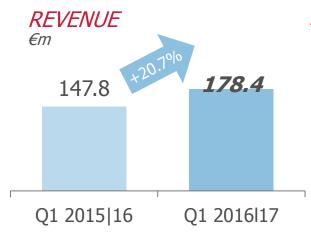
REFORM PROCESS OF EU SUGAR REGIME



[■] EU-28 sugar quota for SMY

- Sugar quota renouncements
- Imports from ACP, LDC & Western Balkan Agreement
- EU demand

(1) SMY Sugar Marketing Year



REVENUE up by more than 20%

- Both higher sugar selling prices and greater sales volumes of QS with the food industry drove revenue growth
- By contrast, sales quantities of NQS with chemical industry were below the year-earlier level
- Exports to non-EU countries were also down
- Revenue from by-products showed a price-driven rise



EBIT increased significantly

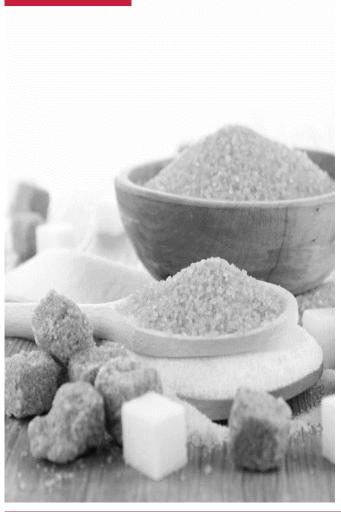
 Positive EBIT of € 10.0 million (Q1 prior year: negative result of € 1.9 million) was attributable to the significant year-onyear increase in revenue and the associated higher contribution margin



MARKET ENVIRONMENT IN Q1 2016/17

SUGAR SEGMENT

SUGAR



- For the 2015|16 SMY F.O. Licht is forecasting a deficit for the first time in six years
 - Decreasing sugar stocks at the end of SMY 2015|16
 - Rising demand
 - Declining global production
- Significant rally in world market sugar prices since the end of September
- Reduction in cultivation area in the EU in the SMY 2015|16
- Yields of the 2015 campaign below the record prior year
- Sugar production in the EU to fall significantly
 -> decline in stocks of non-quota sugar



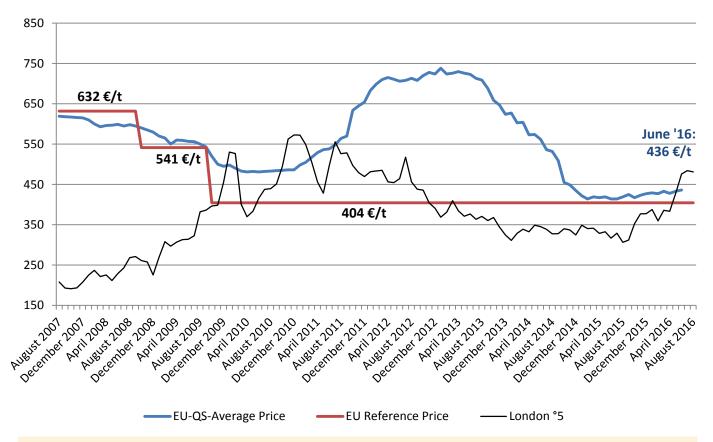




SUGAR

MONTHLY AVERAGE PRICES

(AUGUST 2007 TO AUGUST 2016; € PER TONNE)



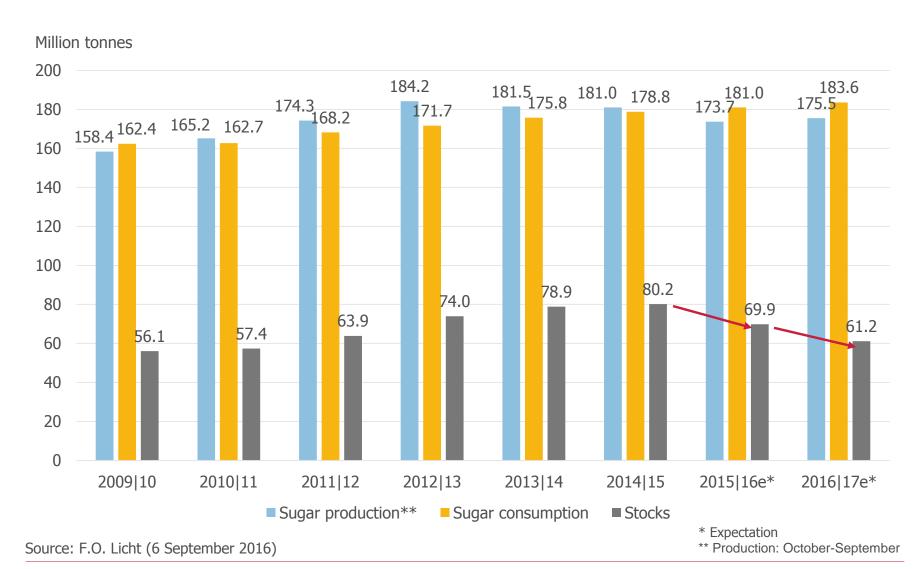
QS - Min: 414 € per tonne (February, June and July 2015)

QS - Max: 738 € per tonne (January 2013)

Source: European Commission: Sugar Price Reporting (Version 25 August 2016) and SugarOnline as of 2 September 2016



WORLD SUGAR PRODUCTION & CONSUMPTION





SEPTEMBER 2017 - END OF QUOTAS



- CEE area will continue to be a "sugar deficit region" (AGRANA is located in these main deficit areas)
 - Complexity in logistics and costs from Western Europe are somehow a protection of intra-EU imports
 - The company operates its own raw sugar refineries; safeguarding of existing market share in CEE
- "3-legs-strategy" with beet, refining and trading; focus on balanced strategy between these three fields of activity
- AGRANA has established long-term relationships with key sugar producers in the LDCs and ACPs (duty-free-imports)
- Uncertain market development requires continuous flexibility
- High volatility expected



OUR SUGAR BRANDS









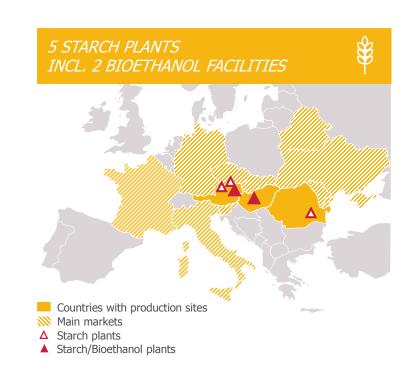


STARCH



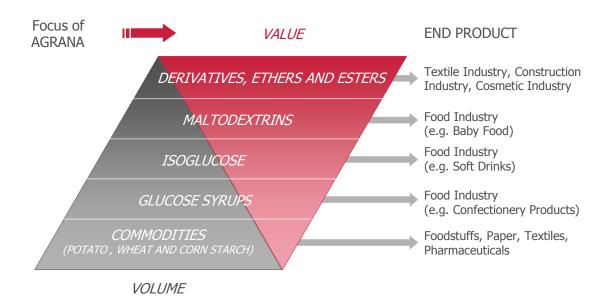


- Austrian production sites:
 - Potato starch factory in Gmünd
 - Corn starch plant in Aschach
 - Wheat starch plant in Pischelsdorf
- Operational management and coordination of international holdings in Hungary and Romania
- The bioethanol business also forms part of the Starch segment
- Focus on highly refined speciality products
- Innovative, customer-driven products supported by application advice
- Leading position in organic and in GMO-free starches for the food industry





SPECIALISATION STRATEGY



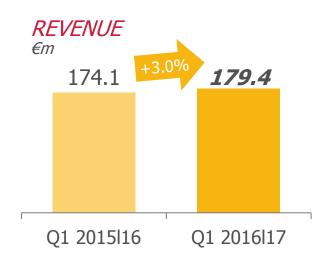
FOOD

- Growth in products from special raw materials (market leadership)
- Growth in starch derivatives for fruit preparations
- Growth in "high care"-starches

NON-FOOD

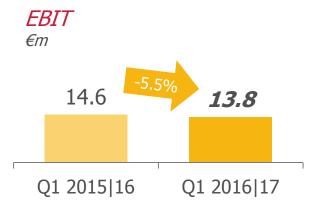
- Innovation and market leadership in
 - Special applications for construction industry
 - Adhesive (sack adhesive)
- Growth in cosmetics industry
- Growth in special applications for paper, textile & cardboard industry





REVENUE at € 179.4 m slightly above prior year level

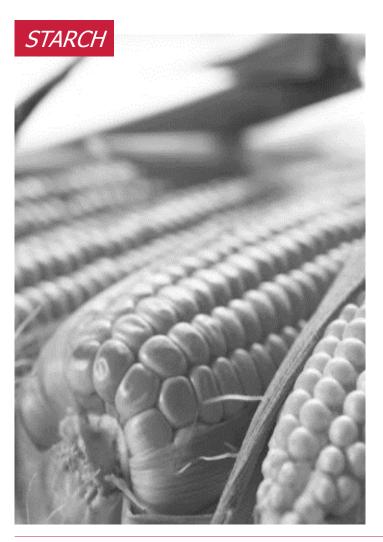
- Somewhat higher than one year earlier
- Mainly for volume reasons
- Revenue growth was specifically achieved with modified starches and in feedstuffs trading
- Lower prices led to a revenue decrease for bioethanol



EBIT moderately down to € 13.8 million

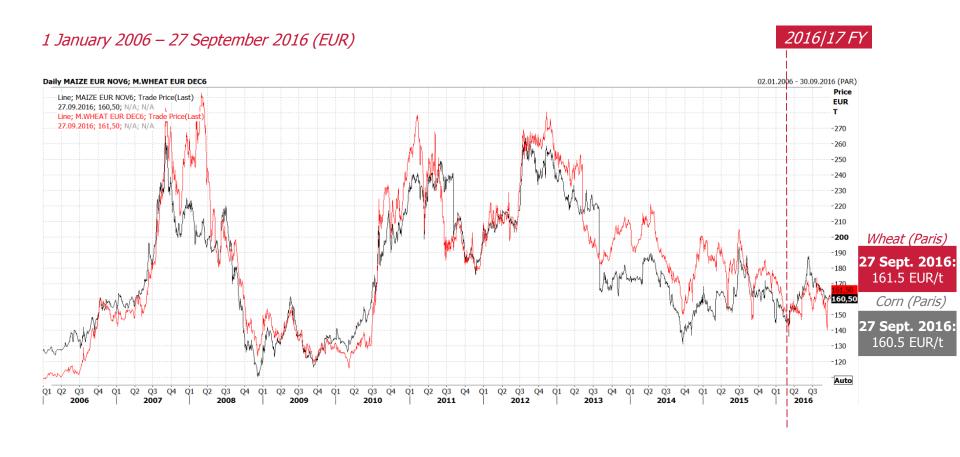
- Comparative prior-period result could not be fully matched
- Slight to moderate earnings reduction was mostly a consequence of lower ethanol quotations
- Easing prices for conventionally grown grain did not yet make themselves felt in lower costs
- Earnings decrease at the equity-accounted subsidiary HUNGRANA largely reflected the lower sales prices for bioethanol





- Size of the market for **food starch** is steady in terms of sales quantities
- For Starch saccharification products in general and isoglucose in particular, there is high competitive pressure
- Paper and corrugated board sector is marked by higher-than-expected demand in the EU
- Since May 2016 the **bioethanol business** is benefiting more again from a close relationship between demand and supply in the EU
- In protein by-products there is sustained strong demand for high-protein offerings

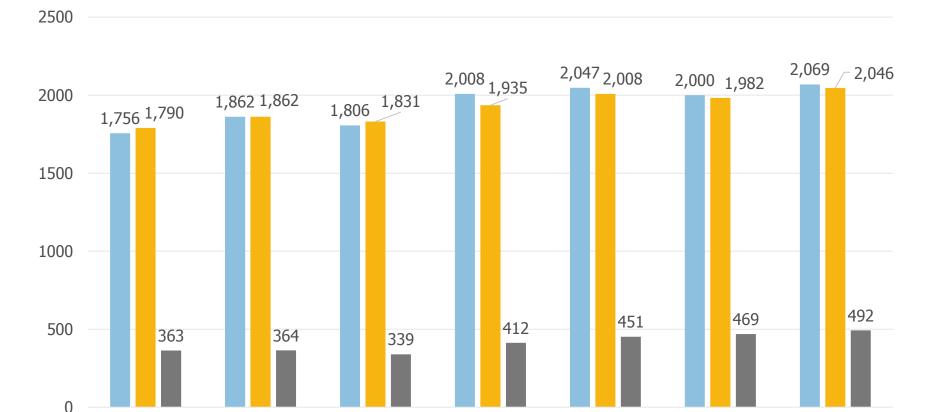






WORLD CEREAL PRODUCTION & CONSUMPTION

Million tonnes



2013|14

Production Consumption

2014|15

■ Stocks

Source: IGC, 25 August 2016 e...estimate f...forecast Period: July - June

2016|17f

2015|16e

2011|12

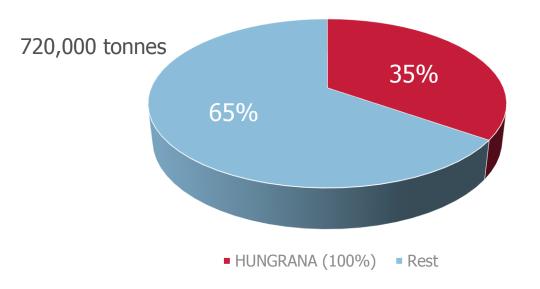
2012|13

2010|11



ISOGLUCOSE MARKET IN THE EU

Isoglucose Quota of the EU-28 ~< 5% of sugar consumption



AGRANA holds 125,000 tonnes (->> HUNGRANA: 250,000 tonnes)

Starting with 1st of October 2017 also the quotas for isoglucose will be abolished, which means new growth potential for AGRANA.

10 - 15% market share of isoglucose expected.



AGRANA BIOETHANOL ACTIVITIES

PISCHELSDORF (Austria)

- Total investment: € 125 million
- Capacity: up to 240,000m³ (= 190,000 tonnes)
- Production start: June 2008
- Raw material base: wheat, corn and sugar beet thick juice
- By-products: up to 190,000 tonnes of ActiProt© (animal feed)

HUNGRANA (Hungary)

- Investment volume: ~ € 100 m (50% share held by AGRANA: ~ € 50 m)
 - for grind increase from 1,500 to 3,000 tonnes/day
 - for isoglucose capacity increase due to quota increase
 - for bioethanol expansion
- Capacity: up to 187,000 m³
- Conclusion of expansion programme: July 2008
- Raw material base: corn

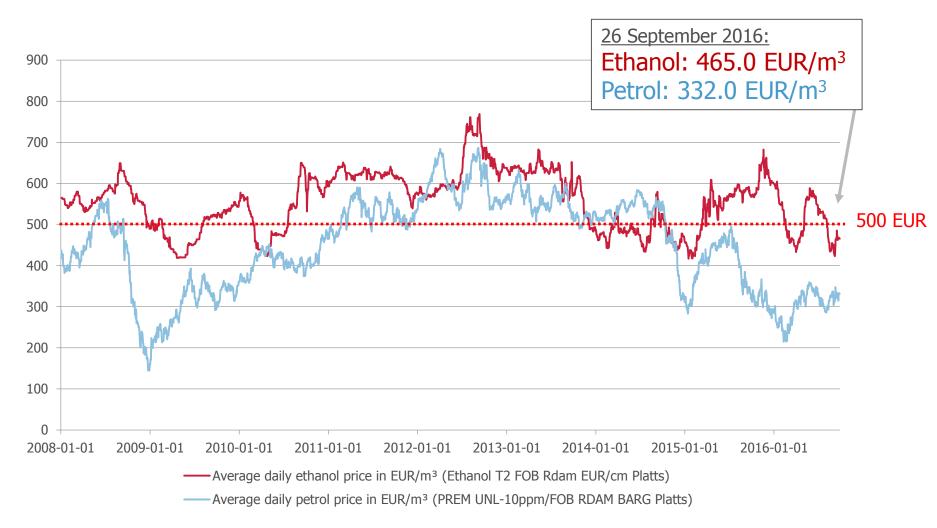






1 JANUARY 2008 - 26 SEPTEMBER 2016 (EUR)

DEVELOPMENT OF ETHANOL PRICES











FRUIT SEGMENT - BUSINESS MODEL

FRUIT PREPARATIONS

- Based on mostly frozen fruits
- Tailor-made customer products (several thousand recipes worldwide)
- Customers: dairy, bakery and ice cream industry
- Shelf life of the fruit preparation ~6 weeks -> necessity to produce regionally

FRUIT JUICE CONCENTRATES

- Based on fresh fruits
- Production in the growing area of the fruits (water content and quality of the fruits don't allow far transports)
- Customers: bottling industry
- Shelf life of fruit juice concentrates
 2 years -> can be shipped
 around the world













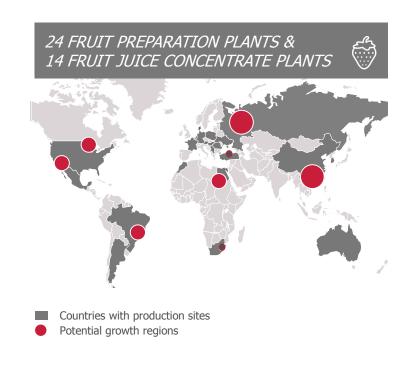


FRUIT PREPARATIONS

- World Market Leader in Fruit preparations global market share > 30%
- The non-European regions are overall showing good market growth rates, while the market's sales volumes of fruit preparations in Europe are stagnating at a high absolute level

FRUIT JUICE CONCENTRATES

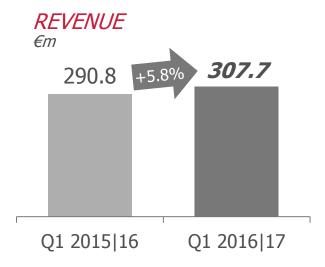
- Largest producer of fruit juice concentrates in Europe (AUSTRIA JUICE)
- In general, optimisation measures taken in previous years show their positive effects
- Customer portfolio extended and new markets





FINANCIAL RESULTS FOR Q1 2016/17

FRUIT SEGMENT



REVENUE moderately up to € 307.7 million

- Fruit preparations: positive trend in sales volumes offset by somewhat reduced selling prices outside the EU, thus leaving only slight overall growth in revenue
- Fruit juice concentrates: revenue increased significantly on a rise in sales prices

EBIT €m 18.8 23.2 Q1 2015|16 Q1 2016|17

EBIT with € 23.2 significantly higher than in prior year

 Both fruit preparations activities (thanks to increased sales volumes) and fruit juice concentrate business (due to higher apple juice concentrate prices from the 2015 crop) delivered a significant improvement in earnings





Fruit preparations

- Markets outside Europe are registering significant growth
- In saturated markets such as the EU and the USA, there is a visible increase in consumption of yoghurt without fruit
- It can be assumed that the consumer goods markets of icecream, food services and bakery will continue to grow

Fruit juice concentrates

- In apple juice concentrate the prices in Europe are stable in recent weeks (-> steady demand for the transition period of summer/autumn 2016 in combination with limited quantities of supply)
- **Concentrate business in China** is under downward price pressure due to a volume loss in North America as the largest market



Q1 2016/17

CONSOLIDATED FINANCIAL STATEMENTS





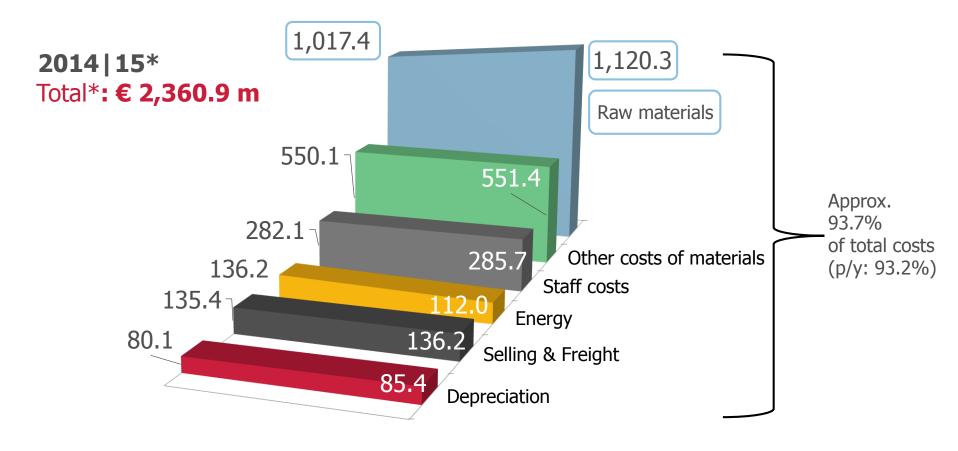
CONSOLIDATED INCOME STATEMENT

€m (condensed)	Q1 2016/17	Q1 2015 16	Change
Revenue	665.5	612.7	+8.6%
EBITDA ¹	58.1	43.2	+34.5%
Operating profit before except. items and results of equity-accounted JV	40.6	26.0	+56.2%
Share of results of equity-accounted JV	6.4	5.7	+12.3%
Exceptional items	0.0	(0.2)	-100.0%
EBIT	47.0	31.5	+49.2%
EBIT margin	7.1%	5.1%	+2.0pp
Net financial items	(7.5)	(1.7)	-341.2%
Profit before tax	39.5	29.8	-10.4%
Income tax expense	(8.7)	(8.3)	+4.8%
Profit for the period	30.8	21.5	+43.3%
Attributable to shareholders of the parent	29.4	20.6	+42.8%
Earnings per share	€ 2.07	€ 1.45	+42.8%

¹ EBITDA represents operating profit before exceptional items, results of equity-accounted joint ventures, and operating depreciation and amortisation.



COST STRUCTURE (OPERATIONAL)



2015 | 16

Total: € **2,444.0** m

*The prior year data of Other operating expenses were restated.



ANALYSIS OF NET FINANCIAL ITEMS

€m	Q1 2016/17	Q1 2015 16	Change
Net interest expense	(2.4)	(2.6)	+7.7%
Currency translation differences	0.1	1.6*	-93.8%
Other financial items	(5.2)	(0.7)*	-642.9%
Total	(7.5)	(1.7)	-341.2%

Change in Other financial items:

Higher expense resulted from an impairment charge on a current finance receivable in Ukraine in the Fruit segment

^{*} The prior year data were restated.



€m	<i>Q1 2016/17</i>	Q1 2015 16	Change
Profit before tax	39.5	29.8	-10.4%
Income tax expense	(8.7)	(8.3)	+4.8%
Tax rate	22.0%	27.9%	-5.9pp



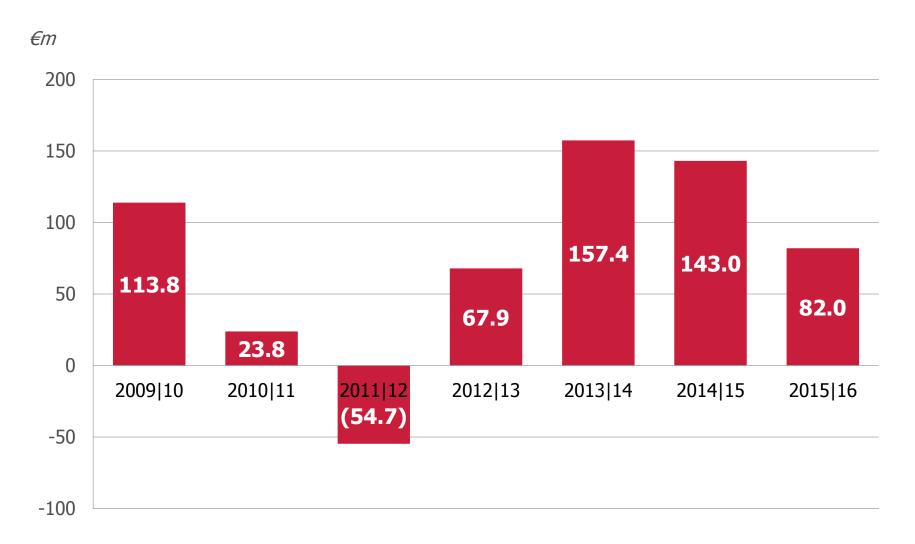
CONSOLIDATED CASH FLOW STATEMENT

€m (condensed)	Q1 2016/17	Q1 2015 16*	Change
Operating cash flow before changes in working capital	54.4	64.3	-15.4%
Changes in working capital	(103.8)	(126.5)	+17.9%
Total of interest paid/received and tax paid	(12.3)	(5.8)	-112.1%
Net cash from operating activities	(61.8)	(68.0)	+9.1%
Net cash (used in) investing activities	(18.7)	(18.4)	-1.6%
Net cash from financing activities	64.4	26.6	+142.1%
Net (decrease) in cash and cash equivalents	(16.1)	(59.8)	+73.1%

^{*} The prior-year data were restated.



FREE CASH FLOW DEVELOPMENT





CONSOLIDATED BALANCE SHEET

€m (condensed)	31 May 2016	29 Feb. 2016	Change
Non-current assets	1,031.8	1,027.7	+4.0%
Current assets	1,231.1	1,213.9	+1.4%
Non-current assets held for sale	1.6	1.6	0.0%
Total assets	2,264.5	2,243.2	+0.9%
Equity	1,231.0	1,200.1	+2.6%
Non-current liabilities	362.1	378.7	-4.4%
Current liabilities	671.4	664.4	+1.1%
Total equity and liabilities	2,264.5	2,243.2	0.9%
Equity ratio	54.4%	53.5%	+0.9pp
Net debt	485.8	405.8	+19.7%
Gearing	39.5%	33.8%	+5.7pp

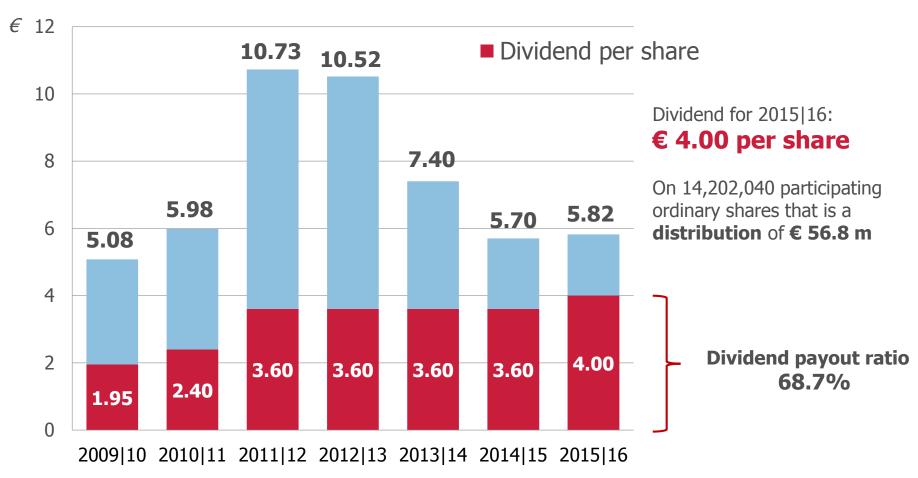


FINANCING STRUCTURE

€m	29 Feb. 2016	Due within 1 year	Due after more than 1 year	29 Feb. 2015
Borrowings	533.8	247.8	286.0	629.0
Securities and cash (equivalents)	(128.0)			(298.7)
Net debt	405.8			330.3
Credit lines	952.6	222.3	730.3	1,007.7



DIVIDEND AND EARNINGS PER SHARE



Dividend yield (based on the closing share price at the last balance sheet date): **4.97** %



2016/17 **OUTLOOK**





AD-HOC ANNOUNCEMENT AS OF 29 JUNE 2016

SUGAR: SUNOKO - SERBIA

- AGRANA plans strategic partnership with the shareholders of Serbian company Sunoko via majority participation
- Term sheet with regard to achieving agreement about majority participation was signed last week
- Next step consists of due diligence processes
- Conclusion of the contract is subject to the approval of the supervisory board of AGRANA Beteiligungs-AG
- Partnership is also subject to subsequent approval by the anti-trust authorities

Sunoko d.o.o.

- Wholly-owned subsidiary of Agri Europe Cyprus
- Three sites in Kovačica, Vrbas and Pećinci (all in Serbia|Vojvodina)
- Largest sugar beet purchaser in the country and in the Balkan region
- Company annually processes around two million tonnes of sugar beet, grown on more than 40,000 hectares of land, to produce approx. 300,000 tonnes of sugar
- Serbia has duty-free access to the EU market for a quota of 180,000 tonnes



Ad-hoc release as of 22 September 2016: given the brighter outlook for all segments, AGRANA has raised its operating result forecast for the 2016|17 financial year from moderate to significant compared with the prior year

AGRANA Group



- AGRANA expects Group revenue to increase moderately and operating profit (EBIT) to increase significantly for the 2016|17 financial year
- Total investment in the three business segments, at about € 114 million, will significantly exceed depreciation of about € 90 m



13 October 2016 Results for the first half of 2016 | 17

12 January 2017

Results for the first three quarters of 2016|17



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Quantitative definitions of selected common modifying words used:

Modifier	Visualisation	Numerical rate of change
Steady	→	0% up to 1%, or 0% to -1%
Slight(ly)	7 or 1	More than 1% and up to 5%, or less than -1% and not less than -5%
Moderate(ly)	↑ or ↓	More than 5% and up to 10%, or less than -5% and not less than -10%
Significant(ly)	↑↑ or ↓↓	More than 10%, or less than -10%