

SUGAR STARCH FRUIT

The natural upgrade



AGRANA Beteiligungs-AG **Roadshow Antwerp | Leuven | Brussels** Berenberg Bank

13 November 2017



1 Introduction & Business overview

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- 3 (Financial) Highlights & Segment overview H1 2017|18
- 4 Financial statements H1 2017|18
- 5 Projects & Outlook 2017|18 FY

H1 2017|18 **INTRODUCTION** & **BUSINESS OVERVIEW**

(FINANCIAL) HIGHLIGHTS







STRATEGIC POSITIONING B2B WE ALL CONSUME AGRANA (PRODUCTS)

At the beginning there is always agriculture...





AGRANA refines agrarian raw materials...



AGRANA supplies the Big Names...



confectionery, beverage, fermentation industries, food retailers; paper, textile, pharmaceutical industries; feed industry; dairy, ice-cream, bakery industries and many more



We all consume AGRANA every day without noticing it...





AGRANA PRODUCTS IN DAILY LIFE

<image>

Sugar is sold

- to consumers via the food trade and
- to manufacturers: e.g. soft drinks industry, confectionery industry, fermentation industry, other food and beverage industries
- AGRANA produces starch and special starch products
- Starch is a complex carbohydrate which is insoluble in water. Starch is used in food processing e.g. as thickener and for technical purposes e.g. in the paper manufacturing process
- Bioethanol is part of our starch business

- Fruit juice concentrates customers are fruit juice and beverage bottlers and fillers
- Fruit preparations are special customized products for
 - the dairy industry,
 - the baked products industry,
 - the ice-cream industry.



H1 2017 | 18 OVERVIEW

- Significant improvement in Group EBIT, with all segments going up
- Driven especially by the positive development in the ethanol business in the Starch segment, but also by better earnings in the Sugar segment
- Revenue: € 1,362.1 m (up 3.2%; H1 prior year: € 1,320.3 m)
- EBIT: € 130.6 m (up 44.5%; H1 prior year: € 90.4 m)
- EBIT margin: 9.6% (H1 prior year: 6.8%)







Leading SUGAR SUPPLIER in Central, Eastern & Southeastern Europe



Major European manufacturer of customised **STARCH** PRODUCTS and bioethanol

World market leader in the production of

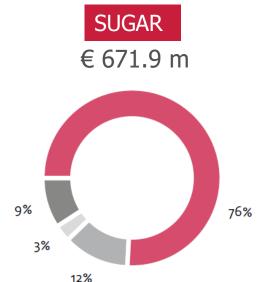
FRUIT

PREPARATIONS and largest manufacturer of fruit juice concentrates in Europe

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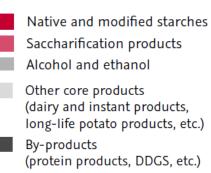


AGRANA PRODUCTS IN DAILY LIFE REVENUE BY PRODUCT GROUP (2016|17)



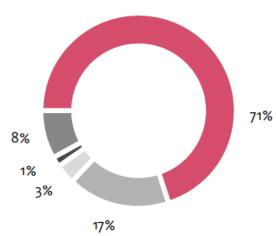
STARCH € 733.9 m

 Quota sugar
 Non-quota sugar
 By-products (molasses, beet pulp, etc.)
 Others (products of INSTANTINA, seed, services, etc.)



Others (soy, dried beet pulp, etc.)

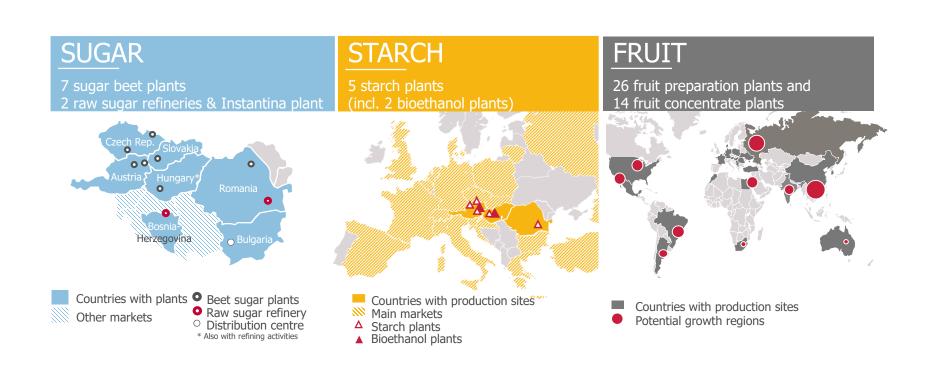




Fruit preparations (dairy and non-dairy) Fruit juice concentrates Other juice core products (NFC, fruit wine, etc.) Juice by-products (especially pomace) Other (fruit reselling, frozen fruits, etc.)



55 PRODUCTION SITES WORLDWIDE SEGMENTATION BY SEGMENT



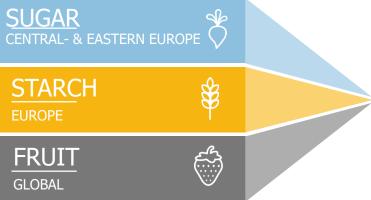


GROWTH BY STRATEGY

Customer- and marketoriented growth in CEE and Southeastern Europe

Organic growth, and adding value by tailor-made products

Customer- and market-oriented global growth



Synergies

Use synergies between business segments to position the Group optimally for the increasingly volatile operating environment in the segments

Investor and customer value from

Balance of risk

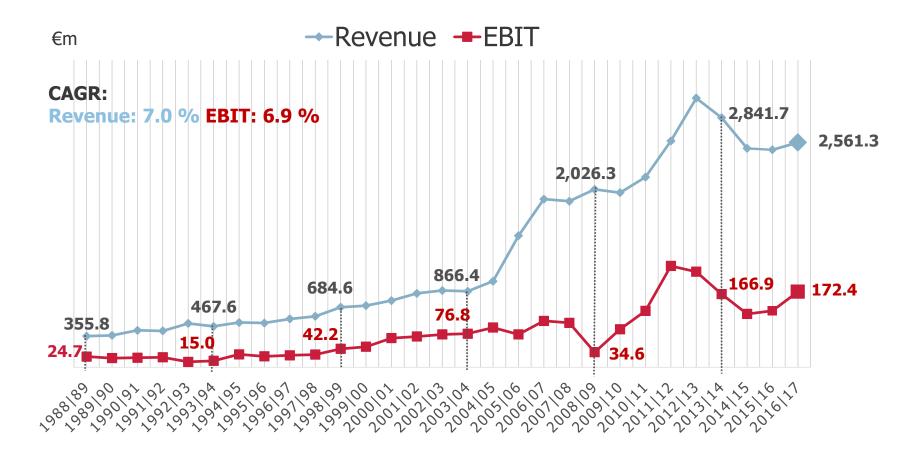
Exchange of know-how

Cost savings through synergies

Capital market

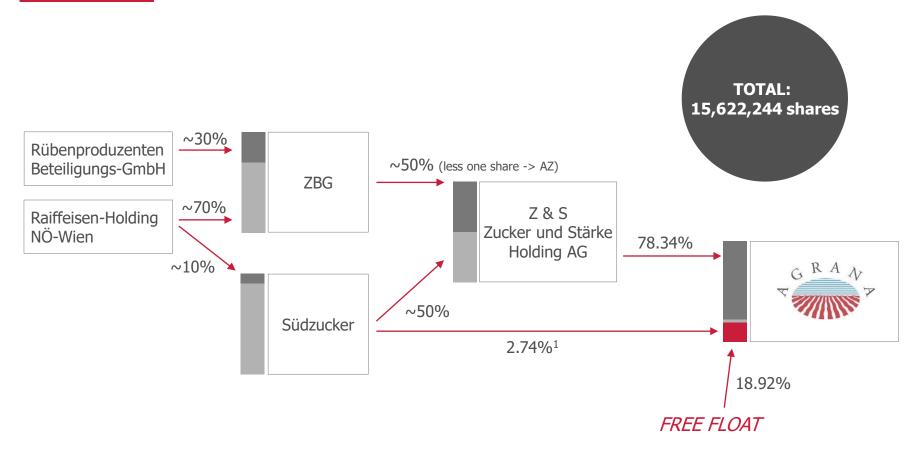
A long-term asset for shareholders







CURRENT STATUS SHAREHOLDER STRUCTURE



¹ directly held by Südzucker



CY 2017 AGRANA SHARE & CAPITAL INCREASE

To most, it is **a** laboratory.



H1 2017|18 AGRANA SHARE

AGRANA SHARE DATA		H1 2017 18	H1 2016 17
Closing price (31 August)	€	107.90	104.50
High	€	115.80	105.45
Low	€	92.32	78.80
Book value per share	€	87.39	80.75
Number of shares	000	15,622.2	14,202.0
Closing market capitalisation	€m	1,685.6	1,484.1
Av. daily traded volume*		21,747	1,928
Av. daily traded value*	€000	2,263.2	180.8

 \ast Based on double counting, as published by the Vienna Stock Exchange.

- Performance in the liquidity of the share was gratifying due to the capital increase in February 2017
- As of 18 September 2017, after an eleven-year absence, AGRANA became a component of the ATX again; is thus now again part of the price index that forms the blue-chip segment of the Austrian stock market



Performance

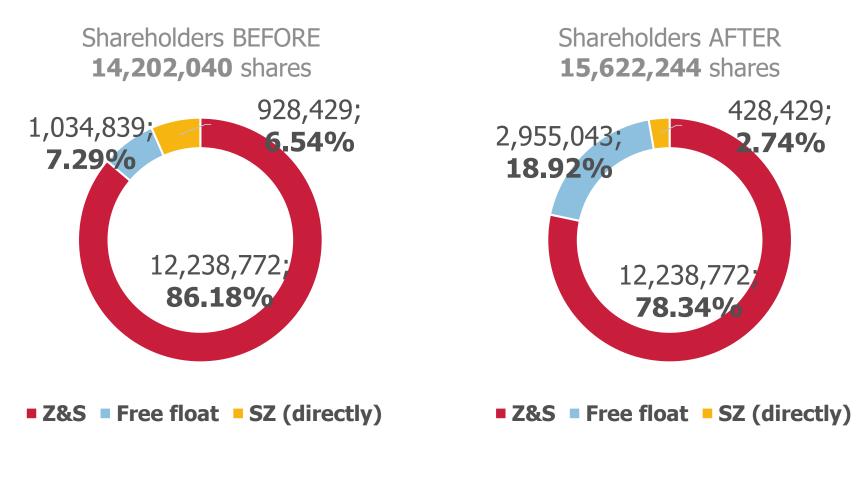


POSITIVE IMPACT FOR THE FREE FLOAT CAPITAL INCREASE IN FEBRUARY 2017

- Towards the end of the 2016|17 financial year AGRANA completed a capital increase from authorised capital, resulting in an expansion of free float
- AGRANA intends to use the net proceeds from the issue of the new shares for purposes of financing further profitable growth, including through acquisitions, as well as for general business purposes
- About 1.42 million new shares as well as 500,000 existing AGRANA shares from the direct shareholding of Südzucker were placed with institutional investors and existing retail shareholders
- Offering price of € 100 per new share, AGRANA's gross issue proceeds from the cash capital increase were approximately € 142 million
- As major shareholders waived their subscription rights, free float was increased significantly from 7.3% to 18.9% to improve AGRANA's capital market presence and greatly strengthen its trading liquidity
- The new AGRANA shares as well were entitled to dividends from the 2016|17 financial year



CAPITAL INCREASE 2017 CHANGE IN SHAREHOLDER STRUCTURE

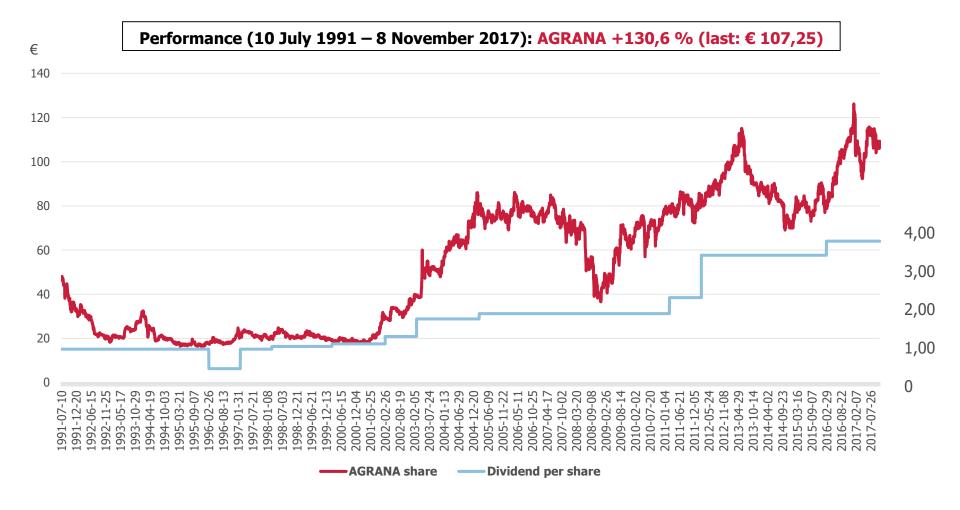


Market capitalisation as of 28 Feb 2017: € 1,656.0 million (29 Feb 2016: € 1,143.3 million)

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LISTED AT THE VIENNA STOCK EXCHANGE SINCE 1991 STEADY DIVIDEND POLICY



Dividend for 2016|17: € 4.00 per share

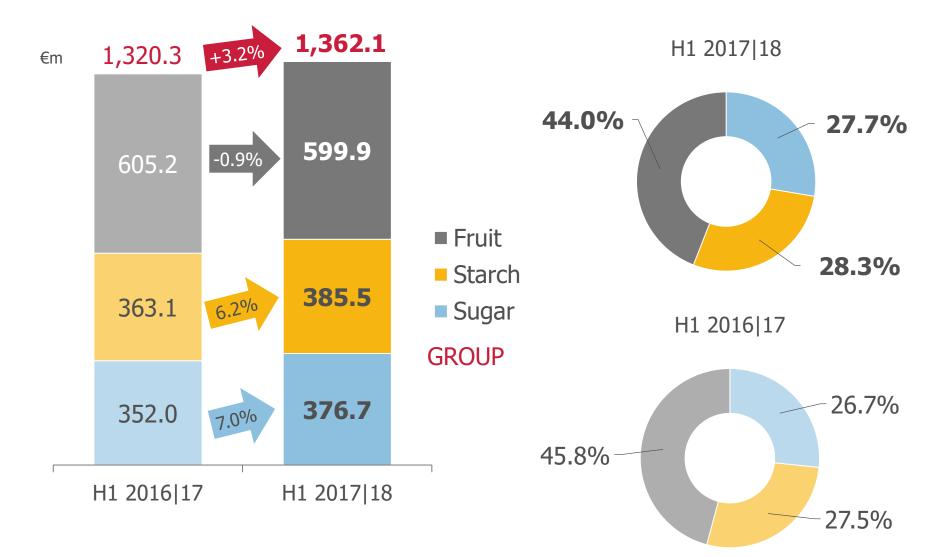
SEGMENT OVERVIEW



To most, it is three segments.



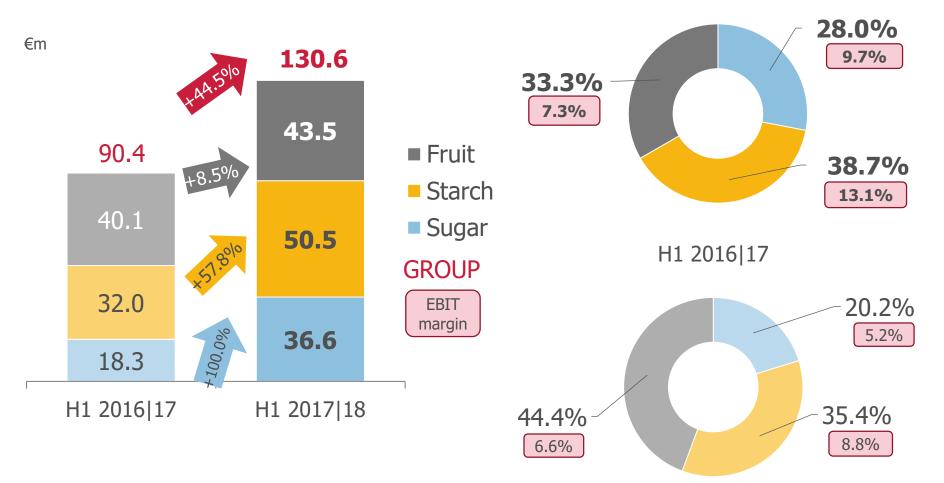
H1 2017 | 18 VS PRIOR YEAR REVENUE BY SEGMENT





H1 2017 | 18 VS PRIOR YEAR EBIT BY SEGMENT







€m

MOST IMPORTANT PROJECTS IN THE GROUP INVESTMENT OVERVIEW

H1 2017|18

FRUIT

Various projects across all 40 production sites including the construction of a new, second fruit preparations plant in China

STARCH

- Expansion of corn processing in Aschach, Austria
- Expansion of starch saccharification facilities in Aschach
- Construction and commissioning of a new spray drying plant in Aschach
- Increase in potato processing capacity in Gmünd, Austria
- Installation of potato fibre dryer in Gmünd •

SUGAR

- Sugar drying in Leopoldsdorf, Austria •
- Replacement of two beet diffusers in Tulln, Austria •
- Optimisation of the cooling crystallisation in Sered', Slovakia

15.3 42.4 9.8 27.7 21.5 15.1 11.1 H1 2016|17 H1 2017 18 ■ Sugar ■ Starch ■ Fruit GROUP

58.1

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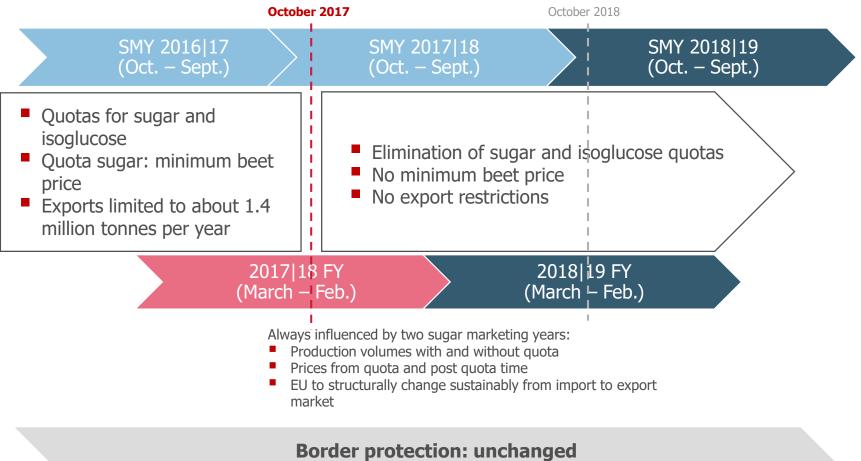
SUGAR



21



EU SUGAR MARKET MARKET STRUCTURE SINCE OCTOBER 2017

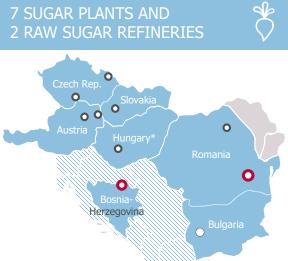


Import duty of € 419 per tonne (white sugar) and € 339 per tonne (raw sugar) from non-preferential countries Preferential agreements with LDC-/ACP- and other countries



BENEFIT FROM THE STRONG MARKET POSITION IN CEE AND SEE

- CEE area will continue to be a "sugar deficit region" (AGRANA is located in these main deficit areas)
 - Complexity in logistics and costs from Western Europe are somehow a protection of intra-EU imports
 - Defend and extend existing market share in CEE
- AGRANA has established long-term relationships with key sugar producers in the LDCs and ACPs (duty-freeimports)
- Uncertain market development requires continuous flexibility



High volatility expected

	POSITION
Austria	#1
Hungary	#1
Czech Republic	#2
Slovakia	#2
Romania	n/a
Bosnia and Herzegovina	n/a
Bulgaria	n/a

MARKET

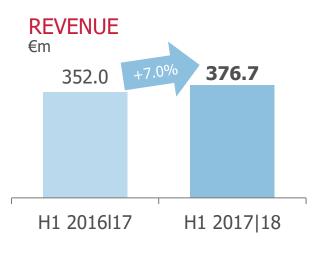
Countries with plants

Other markets

Beet sugar plants
 Raw sugar refinery
 Distribution centre
 * Also with refining activities

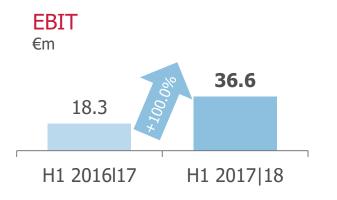


FINANCIAL RESULTS FOR H1 2017|18



REVENUE moderately up at € 376.7 m

- Sugar segment's revenue was 7% up compared to the year-ago half
- Positive effect came from a year-on-year rise in sugar prices, sugar sales quantities were stable



EBIT increased significantly to € 36.6 m

- Doubling of EBIT was attributable primarily to the favourable market environment compared to H1 2016|17
- Exceptional items (€ 2.8 m) included expenses for reorganisation measures



MARKET ENVIRONMENT IN H1 2017|18

World sugar market

- After two deficit years a **production surplus** is forecasted for SMY 2017|18
- Sugar quotations at commodity exchanges follow a bearish trend mainly driven by a surplus in the world sugar balance linked to positive outlooks in the main production areas for sugar cane

EU sugar market

- Predictions for the 2017|18 beet harvest in **Europe**:
 - +16% increase in the sugar beet **planting area**, ~75 tonnes of beet per hectare -> sugar production significantly above five year's average expected
- Volatile market situation, prices went up in the first 6 months, now the trend changed



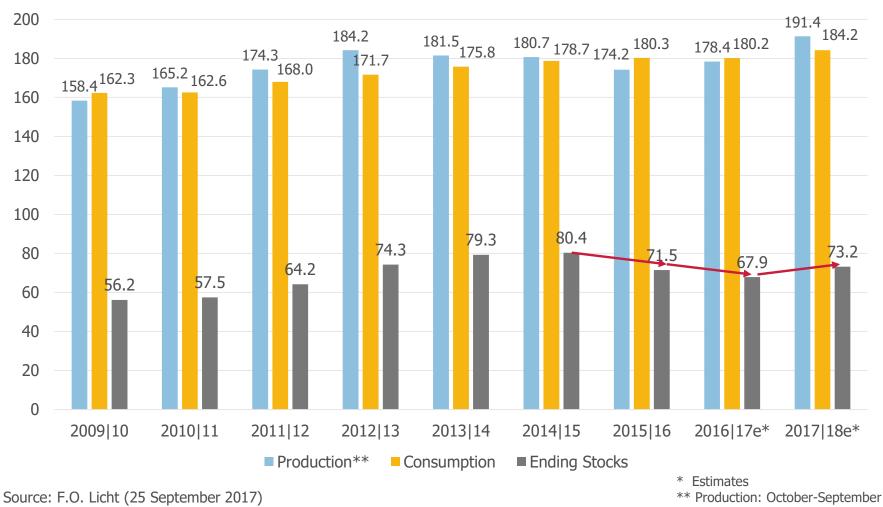
RAW SUGAR & WHITE SUGAR





WORLD SUGAR PRODUCTION & CONSUMPTION

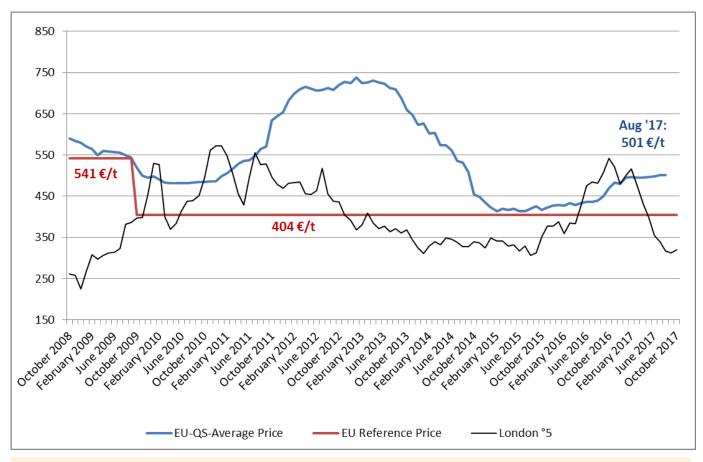
Million tonnes



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SUGAR IN THE EU MONTHLY AVERAGE PRICES (OCTOBER 2008 TO OCTOBER 2017; € PER TONNE)



QS - Min: 414 € per tonne (February, June and July 2015) QS - Max: 738 € per tonne (January 2013)

Source: European Commission, Sugar Price Reporting (as of 25 October 2017) and SugarOnline (as of 2 November 2017)



OUR SUGAR BRANDS



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STARCH

To most, it is three segments.

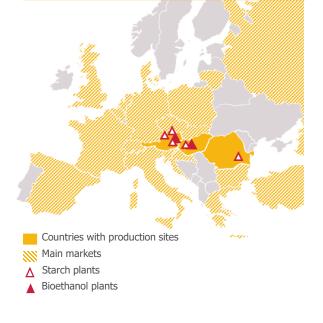


MARKET POSITION

- Austrian production sites:
 - Potato starch factory in Gmünd
 - Corn starch plant in Aschach
 - Wheat starch & bioethanol plant in Pischelsdorf
- Operational management and coordination of international holdings in Hungary and Romania
- The bioethanol business also forms part of the Starch segment
- Focus on highly refined speciality products
- Innovative, customer-driven products supported by application advice
- Leading position in organic and in GMO-free starches for the food industry

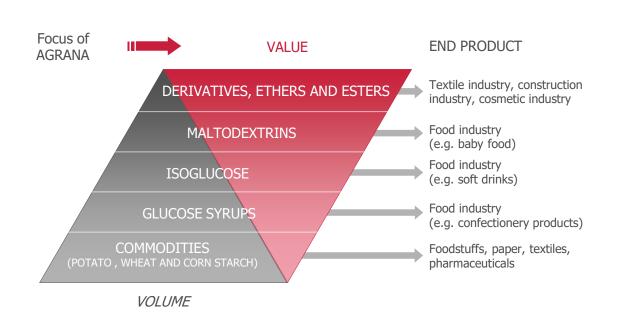


5 starch plants (incl. 2 bioethanol plants)





SPECIALISATION STRATEGY



FOOD

- Growth in products from special raw materials (market leadership)
- Growth in starch derivatives for fruit preparations
- Growth in "high care"-starches

NON-FOOD

- Innovation and market leadership in
 - Special applications for construction industry
 - Adhesive (sack adhesive)
- Growth in cosmetics industry
- Growth in special applications for paper, textile & cardboard industry



FINANCIAL RESULTS FOR H1 2017|18

 REVENUE

 363.1

 +6.2%

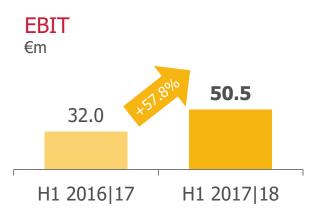
 385.5

 H1 2016I17

 H1 2017I18

REVENUE at € 385.5 m moderately above prior year

- Growth of 6.2% compared to the previous half-year
- Key positive drivers were higher sales volumes of starches and higher bioethanol prices



EBIT significantly up to € 50.5 m

- EBIT profit margin rose correspondingly strongly to 13.1% (H1 last year: 8.8%)
- Contributors to the improvement in earnings: higher ethanol prices, increases in productivity, stable raw material prices and lower energy costs
- Profit contribution from the equity-accounted HUNGRANA group increased

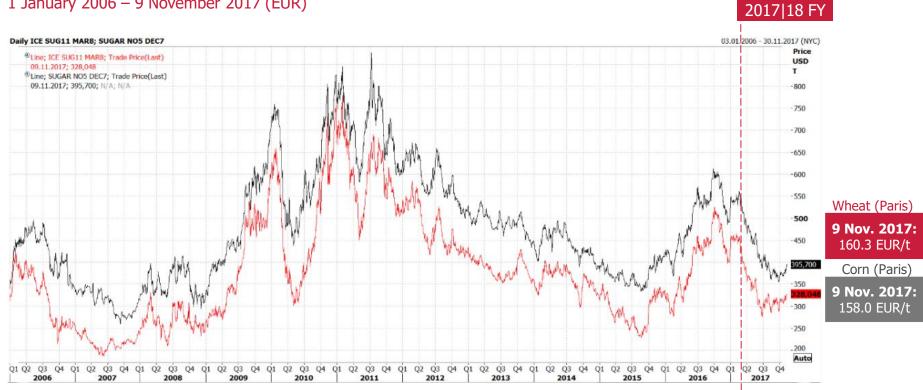


- The market for **food starch** showed positive growth in terms of volume; prices for native and modified starches moved slightly up
- The paper & corrugated board sector was characterised by good demand -> one of the main drivers for this positive development is the trend of the growing online mail-order business (increased consumption of corrugated paper)
- Due to the liberalisation of the European sugar market (since 1 October 2017) the markets for starch **glucose and isoglucose** in particular are subject to high(er) competitive pressure
- Bioethanol business environment remains volatile; a tighter supply and demand situation in the EU in H1 2017/18 has led to a stabilisation of prices; sharp price swings should be expected to continue as a result of the numerous factors influencing bioethanol quotations
- By-products prices on a firm level with high-protein products and vital wheat gluten in particular



WHEAT & CORN (EURONEXT, PARIS) **COMMODITY PRICES**

1 January 2006 – 9 November 2017 (EUR)

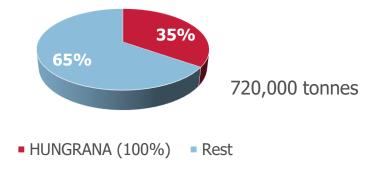




As of 1st of October 2017 also the quotas for isoglucose were abolished, which means new growth potential for AGRANA.

Before, AGRANA held 125,000 tonnes (->> HUNGRANA: 250,000 tonnes)

Former isoglucose quota of the EU-28 ~< 5% of sugar consumption



Higher market share of isoglucose expected.



AGRANA BIOETHANOL ACTIVITIES

PISCHELSDORF (Austria)

- Total investment: € 125 million
- Capacity: up to 240,000m³ (= 190,000 tonnes)
- Production start: June 2008
- Raw material base: wheat, corn and sugar beet thick juice
- By-products: up to 190,000 tonnes of ActiProt© (animal feed)

HUNGRANA (Hungary)

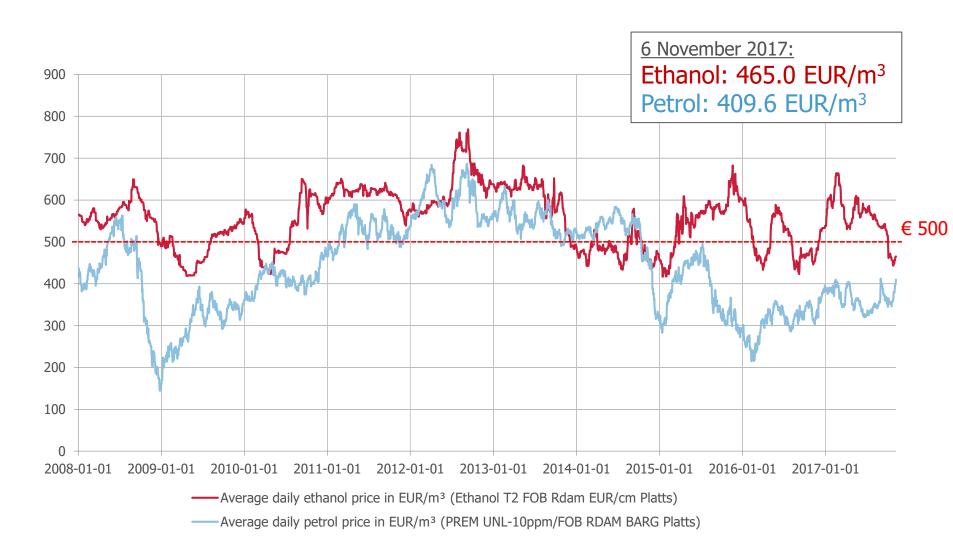
- Investment volume: ~ € 100 m (50% share held by AGRANA: ~ € 50 m)
 - for grind increase from 1,500 to 3,000 tonnes/day
 - for isoglucose capacity increase due to quota increase
 - for bioethanol expansion
- Capacity: up to 187,000 m³
- Conclusion of expansion programme: July 2008
- Raw material base: corn







1 JANUARY 2008 – 6 NOVEMBER 2017 (EUR) DEVELOPMENT OF ETHANOL PRICES





FRUIT

To most, it is three segments.



FRUIT SEGMENT - BUSINESS MODEL

FRUIT PREPARATIONS

- Based on mostly frozen fruits
- Tailor-made customer products (several thousand recipes worldwide)
- Customers: dairy, bakery and ice cream industry
- Shelf life of the fruit preparation ~6 weeks -> necessity to produce regionally

FRUIT JUICE CONCENTRATES

- Based on fresh fruits
- Production in the growing area of the fruits (water content and quality of the fruits don't allow far transports)
- Customers: bottling industry
- Shelf life of fruit juice concentrates ~2 years -> can be shipped around the world



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MARKET POSITION

FRUIT PREPARATIONS

- World Market Leader in Fruit preparations global market share > 30%
- The non-European regions are overall showing good market growth rates, while the market's sales volumes of fruit preparations in Europe are stagnating at a high absolute level

FRUIT JUICE CONCENTRATES

- Largest producer of fruit juice concentrates in Europe (AUSTRIA JUICE)
- In general, optimisation measures taken in previous years show their positive effects
- Customer portfolio extended and new markets

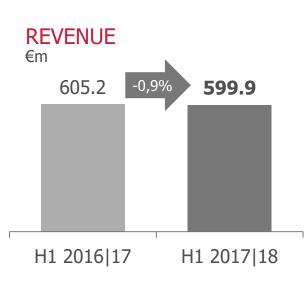
26 FRUIT PREPARATION PLANTS & 14 FRUIT JUICE CONCENTRATE PLANTS



Countries with production sitesPotential growth regions



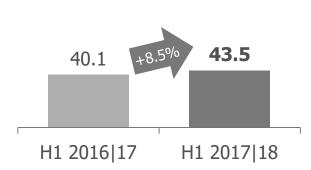
FINANCIAL RESULTS FOR H1 2017|18



REVENUE stable at € 599.9 million

- Fruit preparations: revenue growth was attributable to slightly higher sales volumes, higher selling prices and positive currency effects
- Fruit juice concentrates: revenue decreased due to lower raw material and as a consequence lower concentrate prices out of the 2016 crop (compared to 2015)

EBIT €m



EBIT moderately higher than in prior year

 Both the fruit juice concentrate business (partly through volume and margin growth in beverage bases) as well as the fruit preparations business contributed to the earnings improvement



MARKET ENVIRONMENT IN H1 2017|18

Fruit preparations

- The world market for spoonable fruit yoghurts is expected to grow at about 1% in the 2017 calendar year⁽¹⁾
 - Major markets such as Europe and North America are saturated
 - Consumption in the Middle East & Africa (with growth of 5.1%) and Asia (growth of 4.7%) is picking-up⁽¹⁾
 - Drinkable yoghurts continue to show a world-wide growth trend of 5.3%⁽¹⁾; especially the Asian and Middle East & Africa regions are marked by growth rates above the world average
- The global market for ice-cream continues to grow by about 2% p.a. until 2020⁽¹⁾
- Stable growth is also expected in the bakery sector

Fruit juice concentrates

- European prices for apple juice concentrate stabilised at a solid level as a result of higher demand and limited quantities in supply out of the main growing regions
- Apple crop failures in 2017 (in Europe, especially in Poland) -> reduced availability of apples -> higher raw material prices -> higher concentrate prices
- For berry juice concentrates out of the 2017 crop currently no significant market/price risks expected

⁽¹⁾ Euromonitor data



H1 2017/18 CONSOLIDATED FINANCIAL STATEMENTS

To most, it is **a field.**



CONSOLIDATED INCOME STATEMENT

€m (condensed)	H1 2017 18	H1 2016 17	Q2 2017 18	Q2 2016 17
Revenue	1,362.1	1,320.3	677.9	654.8
EBITDA ¹	149.6	114.2	72.0	56.1
Operating profit before except. items and results of equity-accounted JV	113.4	78.3	53.7	37.7
Share of results of equity-accounted JV	20.0	15.0	9.9	8.6
Exceptional items	(2.8)	(2.9)	(2.8)	(2.9)
EBIT	130.6	90.4	60.8	43.4
EBIT margin	9.6%	6.8%	9.0%	6.6%
Net financial items	(8.9)	(10.3)	(4.1)	(2.8)
Profit before tax	121.7	80.1	56.7	40.6
Income tax expense	(24.4)	(17.5)	(10.3)	(8.8)
Profit for the period	97.3	62.6	46.4	31.8
Attributable to shareholders of the parent	94.0	59.7	44.7	30.3
Earnings per share	€ 6.02	€ 4.21 ²	€ 2.86	€ 2.14 ²

 1 EBITDA represents operating profit before exceptional items, results of equity-accounted joint ventures, and operating depreciation and amortisation.

² This figure for earnings per share in the year-earlier period is calculated on the basis of the 14,202,040 shares outstanding at that time (number of shares outstanding at 31 Aug. 2017: 15,622,244)



ANALYSIS OF NET FINANCIAL ITEMS

€m	H1 2017 18	H1 2016 17	Change
Net interest expense	(4.8)	(5.1)	+5.9%
Currency translation differences	(2.6)	(0.1)	>-100%
Other financial items	(1.5)	(5.1)	+70.6%
Total	(8.9)	(10.3)	+13.6%

Improvement, which came despite a deterioration in currency effects, resulted from the base effect of a prior-year impairment charge on a current finance receivable in Ukraine in the Fruit segment



CONSOLIDATED CASH FLOW STATEMENT

H1 2017 18	H1 2016 17	Change
176.5	121.6	+45.1%
46.3	7.9	>+100%
(29.3)	(20.2)	-45.0%
193.5	109.3	+77.0%
(59.1)	(41.8)	-41.4%
(156.0)	(82.9)	-88.2%
(21.6)	(15.4)	-40.3%
	176.5 46.3 (29.3) 193.5 (59.1) (156.0)	46.3 7.9 (29.3) (20.2) 193.5 109.3 (59.1) (41.8) (156.0) (82.9)

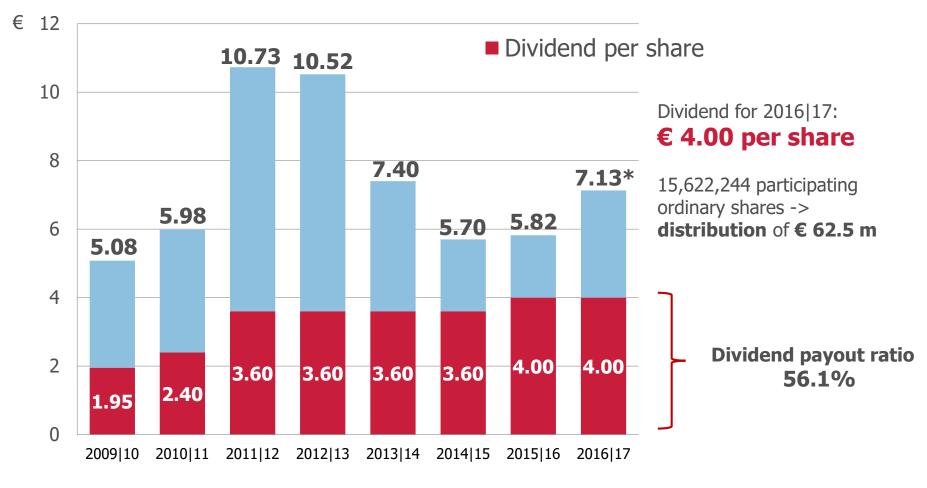


CONSOLIDATED BALANCE SHEET

€m (condensed)	31 Aug. 2017	28 Feb. 2017	Change
Non-current assets	1,161.9	1,135.3	+2.3%
Current assets	1,125.2	1,346.1	-16.4%
Total assets	2,287.1	2,481.4	-7.8%
Equity	1,423.2	1,411.9	+0.8%
Non-current liabilities	324.2	296.6	+9.3%
Current liabilities	539.7	772.9	-30.2%
Total equity and liabilities	2,287.1	2,481.4	-7.8%
Equity ratio	62.2%	56.9%	+5.3pp
Net debt	190.1	239.9	-20.8%
Gearing	13.4%	17.0%	-3.6pp



DIVIDEND PAYOUT APPROVED AT THE AGM



* EPS is calculated on the basis of 15,622,244 outstanding shares at the balance sheet date (29 Feb 2017)

Dividend yield (based on the closing share price at the last balance sheet date): **3.8** %



PROJECTS & OUTLOOK





PROJECTS IN THE FRUIT SEGMENT

- Fruit expansion and integration process in Argentina on track
- Acquisition will expand the market presence in South America and raise global synergies in the Fruit segment
- Further sales potential in the area of quick-service restaurants (such as fastfood chains) and the food service sector (for example, hotels and catering)





- New step into India
- New site in the Indian state of Maharashtra as nucleus for future own production in connection with the local market entry strategies of AGRANA's customers
- Operational production (fruit puree) and sales activities started in 2017/18

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PROJECTS IN THE FRUIT SEGMENT NEW PRODUCTION SITE IN CHINA



- Ground-breaking ceremony for second Chinese fruit preparation plant near Shanghai
- Start of production expected in November 2018
- Total investment: € 22 million
- Planned production capacity: 30,000 tonnes



- China with 3.7 million tonnes
 world's largest yoghurt market with strongest growth
- Yoghurt consumption per capita: 2.8kg (EU: 12kg, USA: 7kg) and should be doubled by 2020
- China is also the world's largest market for ice cream (market volume: 4.3 billion litres in 2016)



PROJECTS IN THE STARCH SEGMENT

- Expansion project in Aschach|Austria completed successfully
- Expansion in the fields of wet corn grinding processes, waxy corn derivative production and spraying capacities for maltodextrin production
 - Total investment: € 80 million
 - Capacity increase: +30% -> 540,000 tonnes
 - 25 new jobs







PROJECTS IN THE STARCH SEGMENT WHEAT STARCH CAPACITY INCREASE

- Double the production capacity of the wheat starch factory in Pischelsdorf|Austria
- Total investment: € 92 million
- Intention to start construction work in early 2018 and to commission the new facility at the beginning of 2020
- Important step in terms of sustainably consolidating AGRANA's position in the starch market
- Expansion reflects the increasing demand, particularly from the paper industry -> high proportion of recycled paper and rising demand for packaging stemming from internet/mail order trade
- Expansion project will create **44 new jobs**



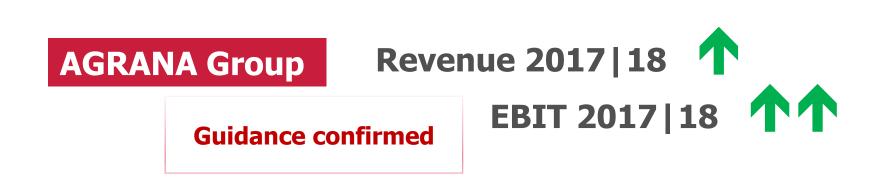
	Processed raw materials (to)	Investment
Ethanol plant:	621,000	€ 130 million (until 2008)
Wheat starch plant I:	196,000	€ 70 million (until 2013)
Wheat starch plant II:	215,000	€ 92 million (until 2020)
TOTAL:	1,032,000	€ 292 million (until 2020)

TARGET:

1 million t	onnes
processing	capacity

 \sim 3,000 to per day





- For the full 2017 18 financial year, AGRANA confirms its guidance, expecting Group revenue to rise moderately and EBIT to increase significantly
- Total investment across the three business segments in the financial year, at approximately € 140 million, will significantly exceed the budgeted depreciation of about € 93 million



AGRANA SEGMENTS OUTLOOK FOR 2017 18

SUGA	२
Revenue	->
EBIT	\mathbf{T}

- Sugar segment: AGRANA expects revenue to be in line with the previous year anticipating stable sales volumes
- Despite an anticipated challenging market environment in the 2nd half -> improved margins in H1 2017|18 and cost reductions -> significant increase in EBIT in 2017|18 compared to the year before

STARC	Н
Revenue	♠
EBIT	$\mathbf{\uparrow}$
EDII	Т

- Starch segment: slightly rising sales volumes and moderate growth in revenue
- Despite last year's record high -> moderate increase in EBIT
 - Despite the pronounced volatility of the ethanol quotations, average sales prices are currently expected above the prior year's -> earnings improvement in the ethanol business
 - Constant margin forecast for the rest of the product portfolio
 - Despite start-up costs related to the commissioning of the facility expansion in Aschach, Austria



- Fruit segment: moderate growth in revenue and significant increase in EBIT expected
 - Fruit preparations: positive revenue trend driven by rising sales volumes; helped by expected earnings contribution of the new company in Argentina, EBIT in the fruit preparations activities is expected to increase significantly
 - Fruit juice concentrates: revenue to increase moderately, EBIT slightly year-on-year



2017|18 AND 2018|19 FINANCIAL CALENDAR

11 January 2018 Results for first three quarters of 2017 | 18

8 May 2018 Results for full year 2017 18 (annual results press conference) 26 June 2018 Record date for Annual General Meeting participation 6 July 2018 Annual General Meeting in respect of 2017|18 11 July 2018 **Ex-dividend date** 12 July 2018 Results for first quarter of 2018|19 12 July 2018 Record date for dividend 13 July 2018 Dividend payment date 11 October 2018 Results for first half of 2018|19



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Modifier	Visualisation	Numerical rate of change
Steady	→	0% up to 1%, or 0% to -1%
Slight(ly)	7 or 1	More than 1% and up to 5%, or less than -1% and not less than -5%
Moderate(ly)	↑ or ↓	More than 5% and up to 10%, or less than -5% and not less than -10%
Significant(ly)	↑↑ or ↓↓	More than 10%, or less than -10%

Quantitative definitions of selected common modifying words used: