



To most, they are employees.

AGRANA 2016/17 Online: reports.agrana.com/en

future

opportunities.

AGRANA Beteiligungs-AG Roadshow Hamburg Hauck & Aufhäuser with valuable

expertise.



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- (Financial) Highlights & Segment overview 2016|17
- Financial statements 2016|17
- 5 M&A activities & Outlook 2017|18



(FINANCIAL) HIGHLIGHTS 2016/17

INTRODUCTION & BUSINESS OVERVIEW





2016/17 OVERVIEW

- All segments contributed to the significant improvement in operating profit
- Successful increase in share capital and free float
- Acquisition of Argentine fruit preparations manufacturer Main Process S.A.
- Revenue: € 2,561.3 m (prior year: € 2,477.6 m)
- EBIT: € 172.4 m (prior year: € 129.0 m)
- EBIT margin: 6.7% (prior year: 5.2%)











Leading

SUGAR

SUPPLIER
in Central, Eastern &
Southeastern Europe



Major European manufacturer of customised

STARCH

PRODUCTS and bioethanol



World market leader in the production of

FRUIT

PREPARATIONS and largest manufacturer of fruit juice concentrates in Europe



AGRANA PRODUCTS IN DAILY LIFE

AT A GLANCE















Sugar is sold

- to consumers via the food trade and
- to manufacturers: e.g. soft drinks industry, confectionery industry, fermentation industry, other food and beverage industries
- AGRANA produces starch and special starch products
- Starch is a complex carbohydrate which is insoluble in water. Starch is used in food processing e.g. as thickener and for technical purposes e.g. in the paper manufacturing process
- Bioethanol is part of our starch business

- Fruit juice concentrates customers are fruit juice and beverage bottlers and fillers
- Fruit preparations are special customized products for
 - the dairy industry,
 - the baked products industry,
 - the ice-cream industry.



STRATEGIC POSITIONING B2B

WE ALL CONSUME AGRANA (PRODUCTS)

At the beginning there is always agriculture...







AGRANA refines agrarian raw materials...



AGRANA supplies the Big Names...



confectionery, beverage, fermentation industries, food retailers; paper, textile, pharmaceutical industries; feed industry; dairy, ice-cream, bakery industries and many more



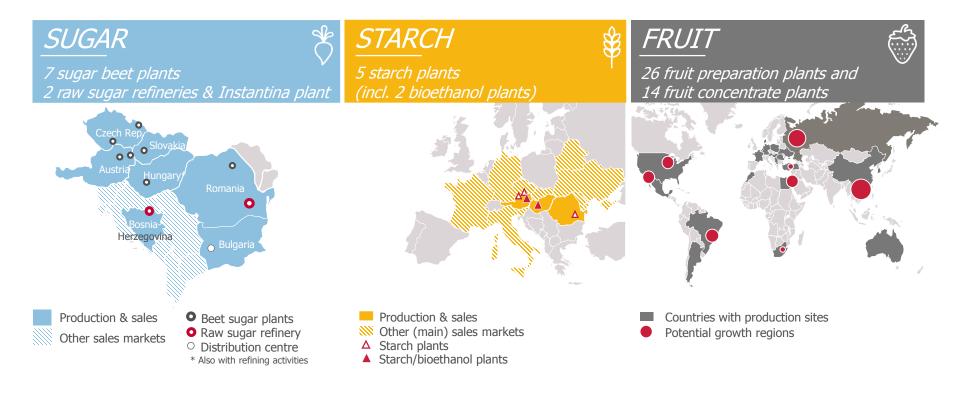
We all consume AGRANA every day without noticing it...





55 PRODUCTION SITES WORLDWIDE

SEGMENTATION BY SEGMENT





GROWTH BY STRATEGY

Customer- and marketoriented growth in CEE and Southeastern Europe

Organic growth, and adding value by tailor-made products

Customer- and market-oriented global growth



Synergies

Use synergies between business segments to position the Group optimally for the increasingly volatile operating environment in the segments

Investor and customer value from

Balance of risk

Exchange of know-how

Cost savings through synergies

Capital market

A long-term asset for shareholders



2016/17 AGRANA SHARE & CAPITAL INCREASE



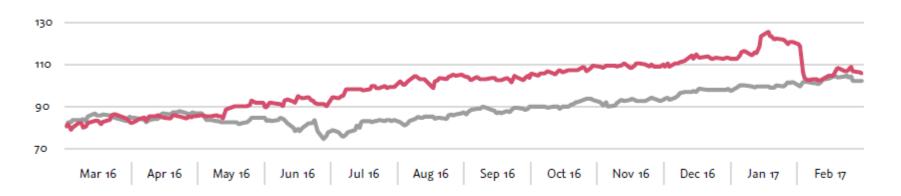


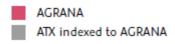
AGRANA SHARE PRICE DEVELOPMENT

AGRANA share performance in 2016|17

2016/17

€





AGRANA share data		2016 17	2015 16	2014 15
Closing price at February 28/29 year-end	€	106.00	80.50	80.51
High	€	126.20	90.50	90.20
Low	€	78.80	73.00	69.00
Earnings per share	€	7.13¹	5.82	5.70
Closing price/earnings ratio at year-end		14.87	13.83	14.12
Closing book value per share at year-end	€	86.39	80.57	79.51
Number of shares at year-end	'000	15,622.2	14,202.0	14,202.0
Closing market capitalisation at year-end	€m	1,656.0	1,143.3	1,143.4

 $^{^{1}}$ Based on the new number of shares outstanding at the balance sheet date of 28 February 2017.



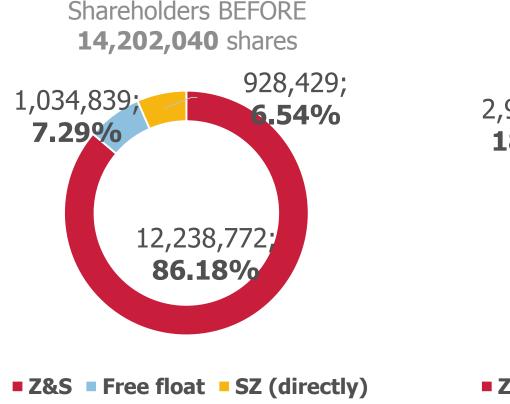
CAPITAL INCREASE IN FEBRUARY 2017

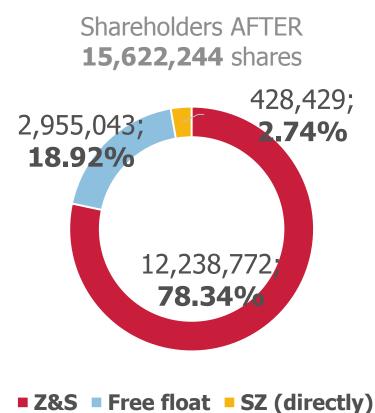
- Towards the end of the 2016|17 financial year AGRANA completed a capital increase
 from authorised capital, resulting in an expansion of free float
- AGRANA intends to use the net proceeds from the issue of the new shares for purposes of financing further profitable growth, including through acquisitions, as well as for general business purposes.
- About 1.42 million new shares as well as 500,000 existing AGRANA shares from the direct shareholding of Südzucker were placed with institutional investors and existing retail shareholders
- Offering price of € 100 per new share, AGRANA's gross issue proceeds from the cash capital increase were approximately € 142 million
- As major shareholders waived their subscription rights, free float was increased significantly from 7.3% to 18.9% to improve AGRANA's capital market presence and greatly strengthen its trading liquidity
- The new AGRANA shares as well are entitled to dividends from the 2016|17 financial year



CAPITAL INCREASE 2017

CHANGE IN SHAREHOLDER STRUCTURE





Market capitalisation as of 28 Feb 2017: **€ 1,656.0 million** (29 Feb 2016: € 1,143.3 million)



2016/17

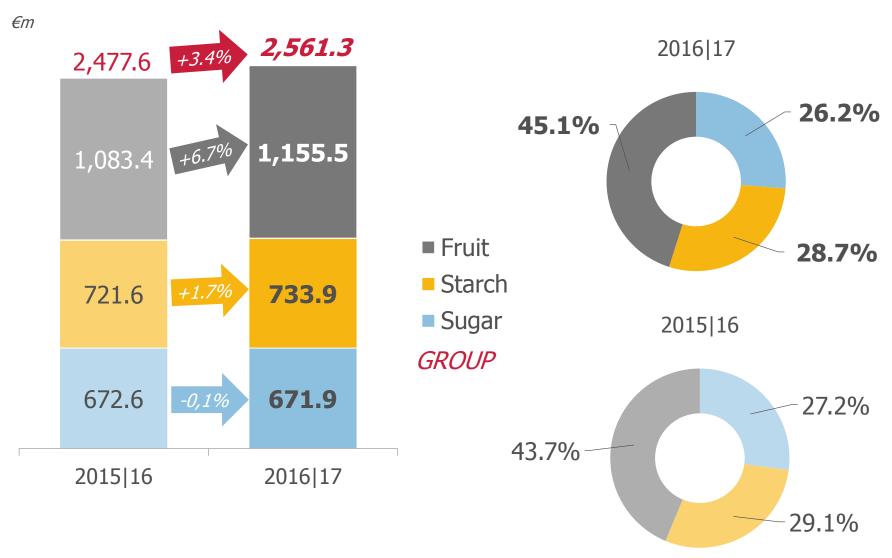
SEGMENT OVERVIEW



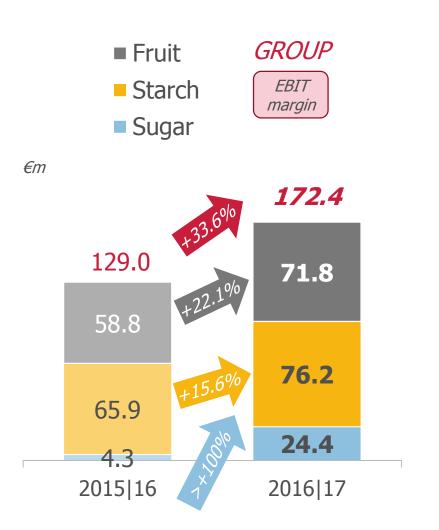


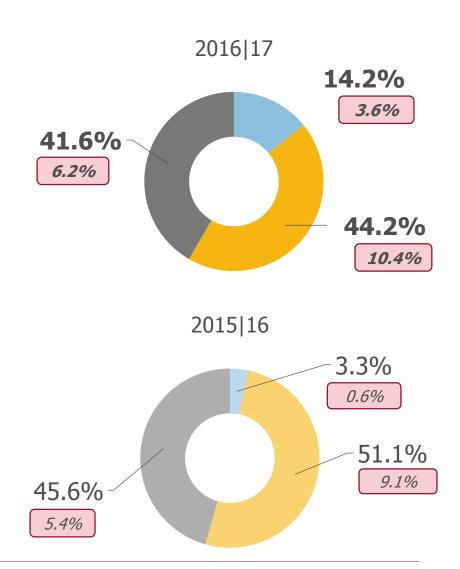
2016/17 VS PRIOR YEAR

REVENUE BY SEGMENT





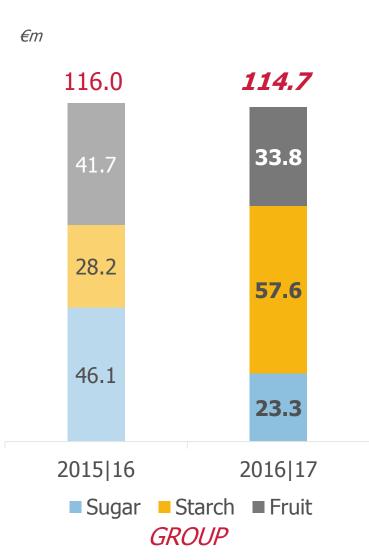






MOST IMPORTANT PROJECTS IN THE GROUP

INVESTMENT OVERVIEW



2016/17

SUGAR

- General overhaul of the high-bay warehouse in Tulln, Austria
- Renewal of the fresh water treatment plant in Tulln
- Construction of the pelleted dried beet bagging station in Leopoldsdorf, Austria

STARCH

- Expansion of corn processing in Aschach, Austria
- Expansion of starch saccharification facilities in Aschach
- Construction of a new maltodextrin spray drying plant in Aschach

FRUIT

- Construction of a third production line in Lysander, New York, USA
- Installation of a bag-in-box packaging line in Botkins, Ohio, USA
- Installation of a new production line in Mitry-Mory, France









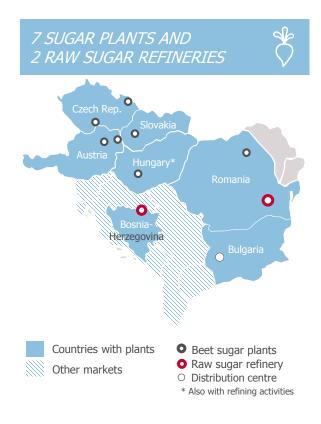
BENEFIT FROM THE STRONG MARKET POSITION IN CEE AND SEE

AGRANA SUGAR

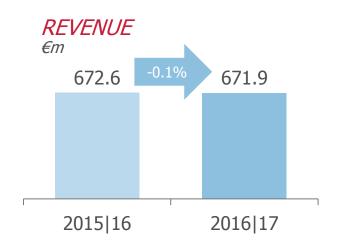
1,000 TONNES	EU- QUOTA	AGRANA SUGAR BEET QUOTA ⁽¹⁾	MARKET POSITION
Austria	351	351	#1
Hungary	105	105	#1
Czech Republic	372	94	#2
Slovakia	112	44	#2
Romania	105	24	n.a.
Total	1,045	618	
Refining activities in total (incl. Bosnia-H.)		263 ⁽²⁾	n.a.



⁽²⁾ Refined tonnes of white sugar equivalent from raw sugar (2016|17)







REVENUE stable at € 671.9 m

- Sugar sales quantities were lower (particularly with food retailers and in non-quota sugar sales to the chemical industry) but mitigated by positive market developments
- Sugar prices went up
- Revenue from by-products remained steady



EBIT increased significantly

- EBIT grew strongly, as projected
- Key positive driver was the significant increase in sugar selling prices compared to the year before
- Sugar prices rose in all countries where AGRANA operates



World sugar market

- World **market prices** for sugar **remained highly volatile** in the 2016|17 financial year
- By the end of the 2016|17 SMY, F.O. Licht forecasts a continuing significant deficit of 5.5 million tonnes in the global supply/demand balance (end of SMY 2015|16: deficit of 8.0 million tonnes
- Following a period of five consecutive years of growth in global sugar stocks, the 2016|17
 SMY is the second year in a row with a declining year-end balance

EU sugar market

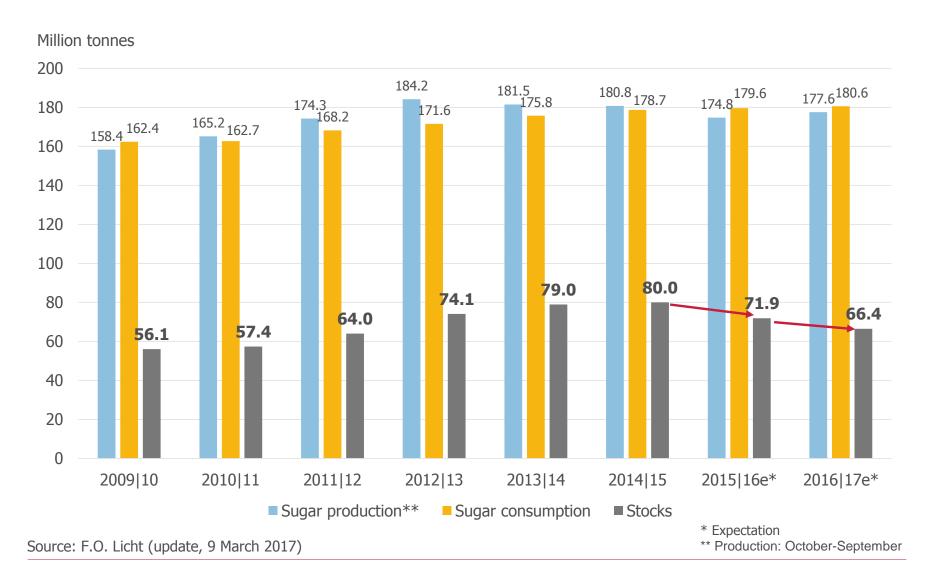
- Sugar imports are low, as a consequence of relatively low EU prices in 2016|17 and high world market prices
- EU Commission's current forecast: declining closing stocks for the end of SMY 2016|17 (509,000 tonnes)

EU policy

- Quota expiration on 30 September 2017
- Continuation of a sugar price reporting system
- Master agreement between the sugar industry and beet producers (contracts will remain mandatory)
- Minimum beet prices and WTO export restrictions will be abolished
- Tariff protection of the EU sugar market will remain unchanged



WORLD SUGAR PRODUCTION & CONSUMPTION





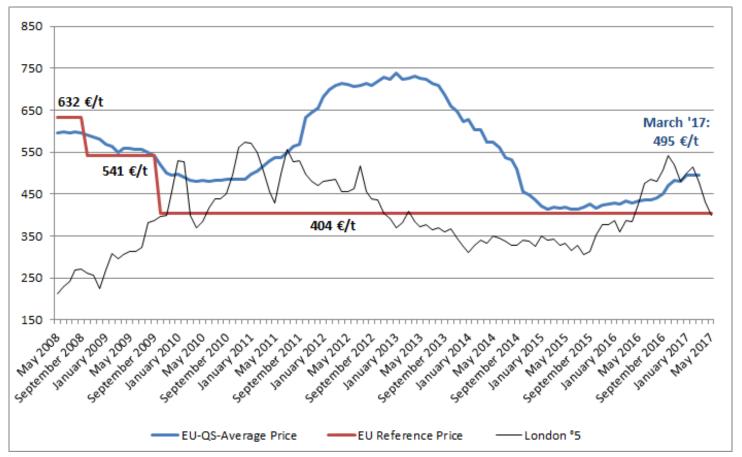




SUGAR

MONTHLY AVERAGE PRICES

(MAY 2008 TO MAY 2017; € PER TONNE)



QS - Min: 414 € per tonne (February, June and July 2015)

QS - Max: 738 € per tonne (January 2013)

Source: European Commission: Sugar Price Reporting (version as of 30 May 2017) and SugarOnline (as of 6 June 2017)



SEPTEMBER 2017 - END OF QUOTAS



- CEE area will continue to be a "sugar deficit region" (AGRANA is located in these main deficit areas)
 - Complexity in logistics and costs from Western Europe are somehow a protection of intra-EU imports
 - The company operates its own raw sugar refineries; safeguarding of existing market share in CEE
- 3 legs with beet, refining and trading; focus on balanced strategy between these three fields of activity
- AGRANA has established long-term relationships with key sugar producers in the LDCs and ACPs (duty-free-imports)
- Uncertain market development requires continuous flexibility
- High volatility expected



OUR SUGAR BRANDS









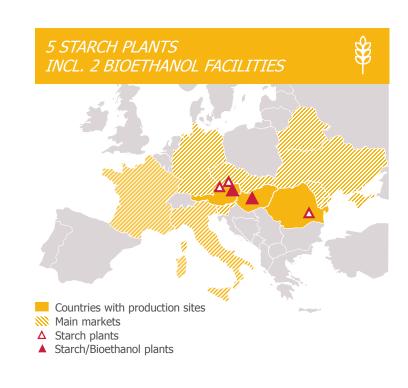






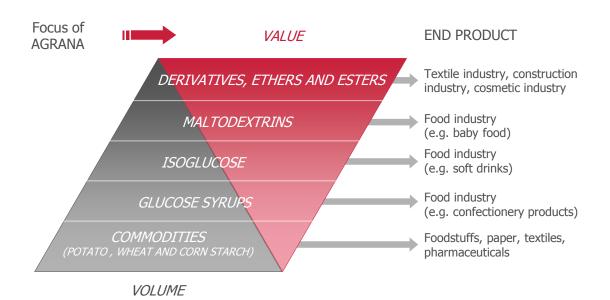


- Austrian production sites:
 - Potato starch factory in Gmünd
 - Corn starch plant in Aschach
 - Wheat starch plant in Pischelsdorf
- Operational management and coordination of international holdings in Hungary and Romania
- The bioethanol business also forms part of the Starch segment
- Focus on highly refined speciality products
- Innovative, customer-driven products supported by application advice
- Leading position in organic and in GMO-free starches for the food industry





SPECIALISATION STRATEGY



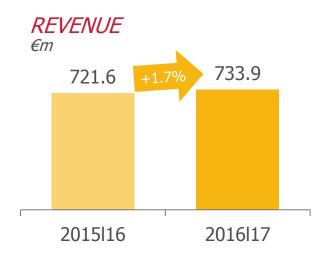
FOOD

- Growth in products from special raw materials (market leadership)
- Growth in starch derivatives for fruit preparations
- Growth in "high care"-starches

NON-FOOD

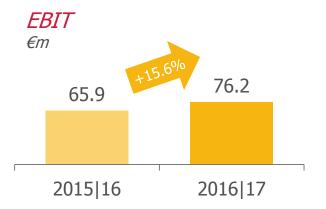
- Innovation and market leadership in
 - Special applications for construction industry
 - Adhesive (sack adhesive)
- Growth in cosmetics industry
- Growth in special applications for paper, textile & cardboard industry





REVENUE at € 733.9 m slightly above prior year level

- Through productivity increases, higher quantities of starches (particularly from potatoes) and of ethanol were produced and sold
- Average sales price of bioethanol eased from the prior year
- Prices for saccharification products remained stable
- By-products generated moderately higher revenue than one year earlier



EBIT significantly up at high level

- Savings on raw material and energy costs had a major positive impact on EBIT earnings
- Profitability in terms of EBIT margin rose from 9.1% to 10.4%
- Significant earnings increase at the equity-accounted HUNGRANA group (steadied prices for saccharification products and lower procurement costs for corn)



- The starch market was characterised by very stable demand overall
- Booming paper and corrugated board industry drives high demand for native corn and wheat starch
- Sales volume growth in the international markets for construction starches
- Sugar price trend mainly determined prices for saccharification products
- Volatility of the European market for bioethanol pronounced, quotations ranging from € 440 to € 660 per cubic metre FOB Rotterdam







AGRANA BIOETHANOL ACTIVITIES

PISCHELSDORF (Austria)

- Total investment: € 125 million
- Capacity: up to 240,000m³ (= 190,000 tonnes)
- Production start: June 2008
- Raw material base: wheat, corn and sugar beet thick juice
- By-products: up to 190,000 tonnes of ActiProt© (animal feed)

HUNGRANA (Hungary)

- Investment volume: ~ € 100 m (50% share held by AGRANA: ~ € 50 m)
 - for grind increase from 1,500 to 3,000 tonnes/day
 - for isoglucose capacity increase due to quota increase
 - for bioethanol expansion
- Capacity: up to 187,000 m³
- Conclusion of expansion programme: July 2008
- Raw material base: corn

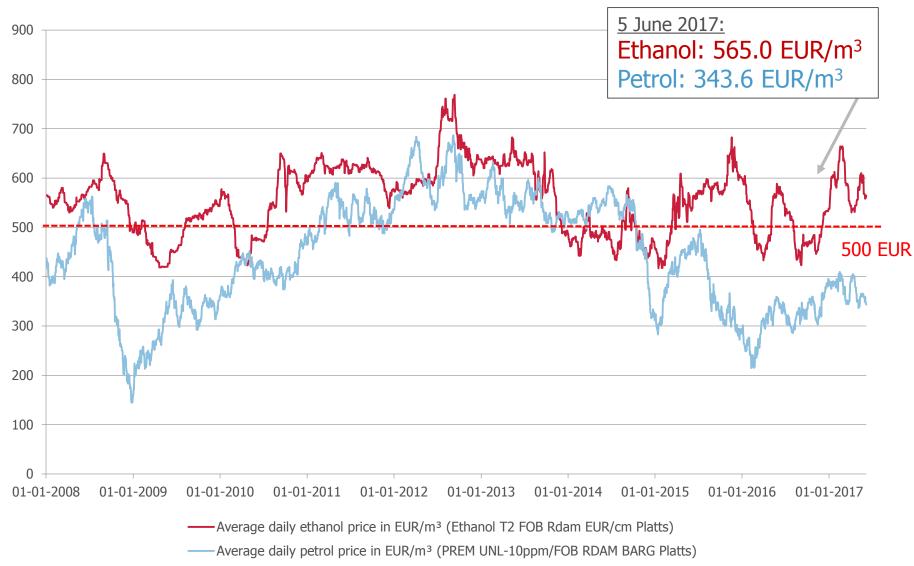






1 JANUARY 2008 - 5 JUNE 2017 (EUR)

DEVELOPMENT OF ETHANOL PRICES











FRUIT SEGMENT - BUSINESS MODEL

FRUIT PREPARATIONS

- Based on mostly frozen fruits
- Tailor-made customer products (several thousand recipes worldwide)
- Customers: dairy, bakery and ice cream industry
- Shelf life of the fruit preparation ~6 weeks -> necessity to produce regionally

FRUIT JUICE CONCENTRATES

- Based on fresh fruits
- Production in the growing area of the fruits (water content and quality of the fruits don't allow far transports)
- Customers: bottling industry
- Shelf life of fruit juice concentrates
 2 years -> can be shipped
 around the world













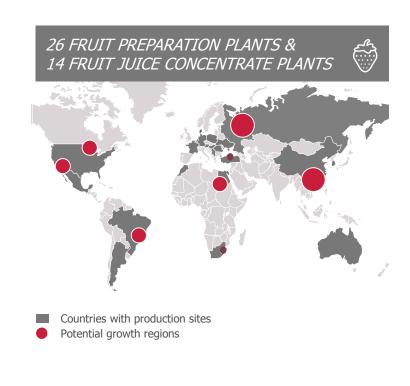


FRUIT PREPARATIONS

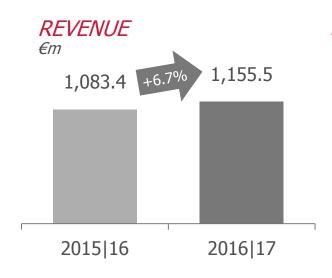
- World Market Leader in Fruit preparations global market share > 30%
- The non-European regions are overall showing good market growth rates, while the market's sales volumes of fruit preparations in Europe are stagnating at a high absolute level

FRUIT JUICE CONCENTRATES

- Largest producer of fruit juice concentrates in Europe (AUSTRIA JUICE)
- In general, optimisation measures taken in previous years show their positive effects
- Customer portfolio extended and new markets

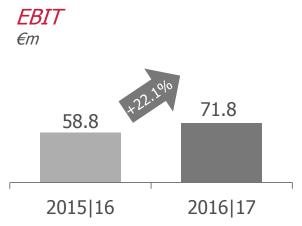






REVENUE moderately up to € 1.155.5 million

- In the fruit preparations business, both sales quantities and prices showed a positive trend
 - Counteracted by FX effects -> only slight revenue growth
- In the fruit juice concentrate business, revenue increased significantly -> rise in sales prices both for apple juice concentrates and specialty products



EBIT significantly higher than in prior year

- Main contributor was the fruit juice concentrate business thanks in particular to higher apple juice concentrate and lower raw material prices
- Fruit preparations activities showed a stable earnings situation, with significant regional variation



Fruit preparations

- Markets outside Europe grew especially Asia and the Middle East
- In the EU and the USA, there is a trend towards increasing consumption of plain yoghurt (natural yoghurts), however per capita consumption remains high
- Growth in the consumer goods markets of ice-cream, food services and bakery can be expected to continue

Fruit juice concentrates

- Globally, the sales volumes of 100% juices from concentrate remain on a mild easing trend
- Lower raw material prices, higher yields



2016/17

CONSOLIDATED FINANCIAL STATEMENTS





CONSOLIDATED INCOME STATEMENT

€m (condensed)	<i>2016/17</i>	2015 16	Change
Revenue	2,561.3	2,477.6	+3.4%
EBITDA ¹	235.2	192.0	+22.5%
Operating profit before except. items and results of equity-accounted JV	150.8	107.5	+40.3%
Share of results of equity-accounted JV	30.6	24.5	+24.9%
Exceptional items	(9.0)	(3.1)	>-100.0%
EBIT	172.4	129.0	+33.6%
EBIT margin	6.7%	5.2%	+1.5pp
Net financial items	(17.9)	(24.5)	+26.9%
Profit before tax	154.5	104.4	+48.0%
Income tax expense	(36.6)	(23.5)	-55.7%
Profit for the period	117.9	80.9	+45.7%
Attributable to shareholders of the parent	111.3	82.7	+34.6%
Earnings per share	<i>€ 7.13</i> ²	€ 5.82	+22.5%

¹ EBITDA represents operating profit before exceptional items, results of equity-accounted joint ventures, and operating depreciation and amortisation.

² EPS is calculated on the basis of 15,622,244 outstanding shares at the balance sheet date (29 Feb 2017)



Sugar segment (expense of € 9.0 million):

- Tax liabilities of € 11.5 million in connection with a tax audit in Romania
- Provision of € 1.5 million for a legal dispute in Romania
- Release of a € 4.0 million provision for a settled legal dispute concerning land use rights in the Czech Republic



ANALYSIS OF NET FINANCIAL ITEMS

€m	2016/17	2015 16	Change
Net interest expense	(10.2)	(8.4)	-21.4%
Currency translation differences	(1.2)	(13.5)	+91.1%
Share of results of non-consolidated subsidiaries and outside companies	0.6	0.03	>+100%
Other financial items	(7.1)	(2.6)	>-100%
Total	(17.9)	(24.5)	+26.9%

Change in Currency translation differences:

Improvement of € 12.3 million due to more favourable currency effects

- Positive currency translation effects resulted primarily from the appreciation of the Brazilian real (due to EUR and USD financings in Brazil) and the weakening of the Egyptian pound (due to EUR and USD credit balances in Egypt) in the 2016|17 FY
- As well, the prior, 2015|16 FY had witnessed negative effects, such as the easing of the Argentine and Mexican peso and Russian ruble, that did not recur in 2016|17

Change in Other financial items:

Higher expense resulted from **impairment charge of € 4.8 million** in Q1 2016|17 on a current finance receivable in Ukraine in the Fruit segment



CONSOLIDATED CASH FLOW STATEMENT

<i>€m (condensed)</i>	2016/17	2015 16	Change
Operating cash flow before changes in working capital	250.0	225.9	+14.2%
	258.0	225.9	T17.2 /0
Changes in working capital	31.8	(73.7)	>+100.0%
Total of interest paid/received and tax paid	(34.0)	(50.3)	+32.4%
Net cash from operating activities	255.8	101.9	>+100.0%
Net cash (used in) investing activities	(171.5)	(19.9)	>-100.0%
Net cash from/(used in) financing activities	9.3	(163.6)	>+100.0%
Net increase/(decrease) in cash and			
cash equivalents	93.6	(81.6)	>+100.0%

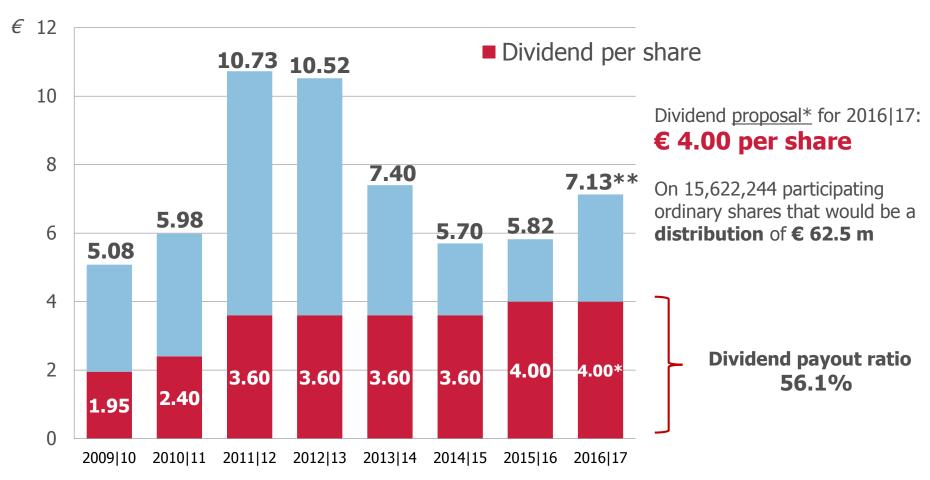


CONSOLIDATED BALANCE SHEET

€m (condensed)	28 Feb. 2017	29 Feb. 2016	Change
Non-current assets	1,135.3	1,027.7	+10.5%
Current assets	1,346.1	1,213.9	+10.9%
Non-current assets held for sale	0.0	1.6	-100.0%
Total assets	2,481.4	2,243.2	+10.6%
Equity	1,411.9	1,200.1	+17.6%
Non-current liabilities	296.6	378.7	-21.7%
Current liabilities	772.9	664.4	+16.3%
Total equity and liabilities	2,481.4	2,243.2	+10.6%
Equity ratio	56.9%	53.5%	+3.4pp
Net debt	239.9	405.8	-40.9%
Gearing	17.0%	33.8%	-16.8pp



DIVIDEND AND EARNINGS PER SHARE



** EPS is calculated on the basis of 15,622,244 outstanding shares at the balance sheet date (29 Feb 2017)

Dividend yield (based on the closing share price at the last balance sheet date): **3.8** %



2016/17 M&A ACTIVITIES 2017/18 OUTLOOK





Fruit expansion in Argentina

- Purchase of the Argentine company Main Process S.A., Buenos Aires, Argentina,
 closed on 1 December 2016
- New subsidiary is included in the consolidated financial statements of AGRANA Beteiligungs-AG by full consolidation
- Manufacturer of fruit preparations located in the northeast of Argentina
- Approx. 175 employees; revenue of about € 19 million* in its 2015 financial year
- Specialisation: production of syrups for beverages and of fillings for baked goods
- Further sales potential in the area of quick-service restaurants (such as fast-food chains) and the food service sector (for example, hotels and catering)
- Acquisition is intended both to expand the market presence in South America and raise global synergies in the Fruit segment

^{*} Devaluation of the Argentine Peso by approx. 40 %



Fruit expansion in India

- Acquisition of a site in the Indian state of Maharashtra as nucleus for future own production in connection with the local market entry strategies of AGRANA's customers
- Foundation of AGRANA Fruit India Private Limited, New Delhi, India
- After a capital increase in February 2017, the new subsidiary acquired production facilities, land and buildings; operational production and sales are to begin in the course of the new 2017 | 18 financial year

Sugar: Sunoko acquisition project

- In June 2016 AGRANA signed a term sheet with the intent of acquiring a majority stake in Sunoko and later initiated the process of approval by the competition authorities
- Serbian company Sunoko d.o.o., Novi Sad, Serbia, is one of the largest beet sugar producers in the Balkans region
- Anti-trust review of the EU is still ongoing; SPA signing still pending



AGRANA Group



- AGRANA currently expects both Group revenue and EBIT to increase moderately for the 2017|18 financial year
- Total investment across the three business segments, at approximately € 140 million, will significantly exceed the budgeted depreciation of about € 96 million



AGRANA SEGMENTS

OUTLOOK FOR 2017/18



- Sugar segment: AGRANA expects revenue to be in line with the previous year anticipating stable sales volumes
- Improved margins and the cost reduction programme initiated in summer 2015
 -> significant increase in EBIT in 2017|18 compared to the year before



- Starch segment: AGRANA's projection for the 2017|18 financial year calls for slightly rising sales volumes and revenue
- Moderate decrease in EBIT
 - Start-up costs + commissioning of the plant expansion in Aschach, Austria
 - conservative margin projection as a result of elevated price volatility for bioethanol
 - expectation of stable earnings in the rest of the product portfolio



- Fruit segment: moderate growth in revenue and significant increase in EBIT expected
 - Fruit preparations: positive revenue trend driven by rising sales volumes; helped by expected earnings contribution of the new company in Argentina, and with expected stable raw material prices, EBIT in the fruit preparations activities is expected to increase significantly
 - Fruit juice concentrates: revenue to rise moderately; given stable raw material prices,
 EBIT to increase moderately year-on-year



7 July 2017

Annual General Meeting in respect of 2016 | 17

27 June 2017

Record date for Annual General Meeting participation

7 July 2017

Annual General Meeting in respect of 2016|17

12 July 2017

Ex-dividend date

13 July 2017

Results for first quarter of 2017|18

13 July 2017

Record date for dividend

14 July 2017

Dividend payment date

12 October 2017

Results for first half of 2017|18

11 January 2018

Results for first three quarters of 2017|18



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Quantitative definitions of selected common modifying words used:

Modifier	Visualisation	Numerical rate of change
Steady	→	0% up to 1%, or 0% to -1%
Slight(ly)	7 or 1	More than 1% and up to 5%, or less than -1% and not less than -5%
Moderate(ly)	↑ or ↓	More than 5% and up to 10%, or less than -5% and not less than -10%
Significant(ly)	↑↑ or ↓↓	More than 10%, or less than -10%